

Minutes of the meeting of the Finance Committee of the Board of Directors of the Cook County Health and Hospitals System held Friday, January 20, 2012 at the hour of 8:00 A.M., at 1900 W. Polk Street, in the Second Floor Conference Room, Chicago, Illinois.

I. Attendance/Call to Order

Chairman Carvalho called the meeting to order.

Present: Chairman David Carvalho and Directors Quin R. Golden; Luis Muñoz, MD, MPH; Heather O'Donnell, JD, LL.M.; and Jorge Ramirez (5)

Board Chairman Warren L. Batts (ex-officio) and Directors Hon. Jerry Butler and Ruth M. Rothstein

Absent: None (0)

Additional attendees and/or presenters were:

Gina Besenhofer – System Director of Supply Chain Management

Helen Haynes – System Associate General Counsel

Dorothy Loving – Executive Director of Finance

Terry Mason, MD – System Chief Medical Officer

John Morales – John H. Stroger, Jr. Hospital of Cook County

John O'Brien, MD – System Chair of Planning, Education and Research

Ram Raju, MD, MBA, FACS, FACHE – Chief Executive Officer

Elizabeth Reidy – System General Counsel

Deborah Santana – Secretary to the Board

II. Public Speakers

Chairman Carvalho asked the Secretary to call upon the registered speakers.

The Secretary called upon the following registered public speaker:

1. George Blakemore Concerned Citizen

III. Action Items

A. Minutes of the Finance Committee Meeting, December 9, 2011

Director Golden, seconded by Director Muñoz, moved to accept the minutes of the Finance Committee Meeting of December 9, 2011. THE MOTION CARRIED UNANIMOUSLY.

B. Contracts and Procurement Items (Attachment #1)

Gina Besenhofer, System Director of Supply Chain Management, presented the requests for the Committee's consideration. The Committee reviewed and discussed the requests.

With regard to request number 14, the \$2 million grant to the Suburban Primary Health Care Council for funding of the Access to Care Program, Chairman Carvalho noted that during this year's passage of the FY2012 Budget, the County Board approved an amendment that provided an additional \$1 million in grant funds for the Access to Care Program; the additional \$1 million was funded through other sources outside of the System, so that amount is not included in this request that is before the Committee.

III. Action Items

B. Contracts and Procurement Items (continued)

The Committee discussed the subject of grants. Questions were raised regarding those Illinois Department of Public Health (IDPH) grants whose funding level may gradually decrease over time, thereby increasing the amount of System subsidy or cost to provide services. Director Ramirez inquired whether Board approval is needed if the System chooses to not re-apply for grant funding for the provision of services. Chairman Carvalho stated that the subject of IDPH grants will be placed on the next Finance Committee Agenda for discussion, under the category of New Business.

Director O'Donnell, seconded by Director Golden, moved the approval of request numbers 1 through 17, under the Contracts and Procurement Items. THE MOTION CARRIED.

Chairman Carvalho abstained and voted PRESENT on request numbers 3 through 9, and request number 14.

C. Supplemental Contracts and Procurement Items

There were no Supplemental Contracts and Procurement Items presented for consideration.

D. Proposed Academic Affiliation Agreement (Attachment #2)

Dr. John O'Brien, System Chair of Planning, Education and Research, provided an overview of the proposed Agreement. The Board reviewed and discussed the information.

Director Muñoz, seconded by Director O'Donnell, moved the approval of the proposed Academic Affiliation Agreement. THE MOTION CARRIED UNANIMOUSLY.

E. Approval of the removal of uncollectible patient accounts from active accounts receivable to the bad debt system

This item was deferred, and is expected to be considered at the January 27, 2012 Board Meeting.

F. Any items listed under Sections III and IV

III. Action Items (continued)

G. Request for approval of a new two year agreement with the Illinois Medical District Commission (IMDC), to utilize a parking lot owned by the IMDC, situated on Damen Avenue near the CORE Center, for an additional two years (Attachment #3)

John Morales, Chief Financial Officer of John H. Stroger, Jr. Hospital of Cook County, presented the item for the Committee's consideration.

Director Ramirez, seconded by Director Golden, moved the approval of the request regarding the new two year agreement with the Illinois Medical District Commission, to utilize a parking lot owned by the IMDC, situated on Damen Avenue near the CORE Center, for an additional two years. THE MOTION CARRIED UNANIMOUSLY.

IV. Recommendations, Discussion/Information Items

A. Report from Cook County's Office of Contract Compliance

This item was deferred.

B. Notification of Emergency Purchases

There were no emergency purchases to report at this time.

C. Financial Reports through November 2011 (Attachment #4)

Dorothy Loving, Executive Director of Finance, presented the Financial Reports through November 2011. The Committee reviewed and discussed the information.

Director Muñoz inquired regarding the information provided on the Inpatient Accounts Receivable - Discharged Not Final Billed section (on page 6 of financial statements). He asked how this information is trending. Ms. Loving stated that this type of information will be included in monthly reports; Dr. Ram Raju, Chief Executive Officer, and John Cookinham, System Interim Chief Financial Officer, have been working with staff on this matter.

The Committee continued to discuss the level of detail of this type of reporting that should be presented to the Committee and Board. Following discussion, Chairman Carvalho stated that this subject will be included for discussion at the February Finance Committee under New Business, under the item description of "Financial Dashboard."

Director Ramirez, seconded by Director O'Donnell, moved to accept the Financial Reports through November 2011. THE MOTION CARRIED UNANIMOUSLY.

V. Report from System Interim Chief Financial Officer

Mr. Cookinham was unable to attend the meeting, so his report was deferred.

Dr. Raju provided an update on several matters. He stated that he recently appeared before the County Board regarding the year-end revenue report; this report reflected a shortfall of over \$169 million in expected patient revenue collections. At that meeting, he responded that the reason for the shortfall was largely due to the System's inability to fully implement certain projects that were expected to be completely operational within a certain period of time, and which would realize a certain amount of revenue. Additionally, he noted other issues that had impacted revenues; these matters include the delay in the State's Medicaid approval process, and physician billing that did not get implemented in a timely fashion.

Dr. Raju noted that, although there was a revenue shortfall of \$169 million, the System did not spend \$50 million on the expense side. He stated that physician billing is on-track now, and billing began as of December 1st; so far, over \$250,000 has been collected.

With regard to the backlog of pending Medicaid applications at the State, Dr. Raju stated that System management has been meeting with representatives from the State nearly every two weeks for status updates on the pending applications.

Dr. Raju stated that the Board will receive a presentation next week on the Section 1115 Waiver at their meeting on January 27th. He noted that approval of the Waiver will help the System in two ways: 1) it will get the System ready to give coordinated care; and 2) it will provide an infusion of cash.

With regard to revenue projections for FY2012, Dr. Raju stated that, in the first two months of FY2012, there is a shortfall in Medicaid of \$8 million. There is a drastic patient shift; Medicaid and Medicare are going down, and self-pay is going up. He stated that there may be one or two reasons for this; either the economy is forcing people to have no insurance, or the uninsured are crowding the Medicaid patients out of the System. He stated that he will keep the Committee and Board informed on the matter. Dr. Raju added that the System is expected to receive close to \$40 million at the end of January or early February from the State, regarding retroactive adjustments.

Chairman Carvalho stated that the following subjects will be added to the February Finance Committee Meeting Agenda, for review, updates and discussion, under the category of New Business:

New Business for February Finance Committee Meeting Agenda:

- IDPH Grants
- Update on CareLink Implementation
- Update on Revenue Cycle Initiatives
- Financial Dashboard

With regard to the subject of the IDPH grants, Director Golden stated that she would like to receive information on whether the System has had to return grant money to IDPH that has not been spent.

Additionally, Chairman Carvalho stated that the reports and backup information should be received by the Committee in writing and in advance of the meeting (preferably one week in advance, where possible).

VI. Adjourn

Director Ramirez, seconded by Director O'Donnell, moved to adjourn. The motion carried unanimously and the meeting was ADJOURNED.

Respectfully submitted,
Finance Committee of the
Board of Directors of the
Cook County Health and Hospitals System

XXXXXXXXXXXXXXXXXXXXXXX
David Carvalho, Chairman

Attest:

XXXXXXXXXXXXXXXXXXXXXXX
Deborah Santana, Secretary

Cook County Health and Hospitals System
Minutes of the Finance Committee Meeting
January 20, 2012

ATTACHMENT #1

COOK COUNTY HEALTH AND HOSPITALS SYSTEM
ITEM III(B)
JANUARY 20, 2012 FINANCE COMMITTEE MEETING
CONTRACTS AND PROCUREMENT ITEMS

Request #	Vendor	Service or Product	Fiscal Impact	Affiliate / System	Begins on Page #
Capital Program Item - Approval of Change Order					
1	Path Construction Company	For renovation at Forest Park Tuberculosis District Project	\$47,777.44	TBSD	3
Capital Program Item -Enter Into and Execute Agreement					
2	The Gordian Group	For the coordination and administrative management of the Job Order Contracting program	Fiscal impact for CCHHS-related items: \$1,080,000.00	Fantus, SHCC, OFHC	4
Renew Grants					
3	Illinois Department of Public Health	Service - bioterrorism preparedness and response	Grant renewal amount: \$1,153,362.00	CCDPH	6
4	Illinois Department of Public Health	Service - Illinois Tobacco Free Communities activities	Grant renewal amount: \$774,322.00	CCDPH	7
5	Illinois Department of Public Health	Service - Cities Readiness Initiative	Grant renewal amount: \$188,601.00	CCDPH	8
6	Illinois Department of Public Health	Service - Lead Poisoning Case Management with Environmental Inspections	Grant renewal amount: \$73,993.00	CCDPH	9
7	Illinois Department of Public Health	Service - Genetics Education and Follow Up Program	Grant renewal amount: \$63,000.00	CCDPH	10
8	Illinois Department of Public Health	Service - vision and hearing screening services	Grant renewal amount: \$40,320.00	CCDPH	11
9	Illinois Department of Public Health	Service - inspection of private water supplies and water wells	Grant renewal amount: \$23,875.00	CCDPH	12
Increase Grant					
10	U.S. Department of Health and Human Services, Health Resources and Services Administration	Service - diagnosis, treatment and rehabilitation of patients afflicted with Black Lung	Grant increase amount: \$4,000.00	SHCC	13

COOK COUNTY HEALTH AND HOSPITALS SYSTEM
ITEM III(B)
JANUARY 20, 2012 FINANCE COMMITTEE MEETING
CONTRACTS AND PROCUREMENT ITEMS

Request #	Vendor	Service or Product	Fiscal Impact	Affiliate / System	Begins on Page #
Amend Grants					
11	Illinois Department of Human Services	Service - supplemental nutrition for Women, Infants and Children (WIC)	Grant funding increased to \$3,144,000.00 (increase by \$2,358,000)	CCDPH	14
12	Illinois Department of Human Services	Service - case management for high-risk infants	Grant funding increased to \$749,590.60 (increase by \$432,320.60)	CCDPH	15
13	Illinois Department of Human Services	Service - supplemental nutrition for Women, Infants and Children (WIC)	Grant funding increased to \$512,300.00 (increase by \$378,946.00)	ACHN	16
Renew Contract					
14	Suburban Primary Health Care Council	Service - funding for Access to Care program	\$2,000,000.00	System	17
Execute Contracts					
15	Stryker Spine	Product - spine implants	\$1,389,214.56	SHCC	18
16	Carroll-Kron Consulting, Inc. d/b/a Creative Strategies US	Product and service - Accuflo Facility software license and support, software customization and equipment	\$585,700.00	CHSCC	19
Amend Authorization Previously Granted					
17	AmerisourceBergen Corporation and AutoMed Technologies d/b/a AmerisourceBergen Technology Group	Product - FastPak EXP Pouch Packaging equipment		CHSCC	21

Transmitting a Communication, dated November 14, 2011 (Revised 12/28/11) from

HERMAN BREWER, Director, Office of Capital Planning and Policy

transmitted herewith for your approval is Change Order No. 1 in the amount of \$47,777.44 to Contract No. 10-53-131 and a 90 day winter suspension for a Substantial Completion date of May 3, 2012, from the original date of February 3, 2012, with Path Construction Company, Arlington Heights, Illinois, at Renovation at Forest Park TB District. It is respectfully requested that this Honorable Body approve this request.

Reason: Upon removal of the existing asphalt and exploring the sub-grade beneath, Path Construction found a considerable amount of water pressure beneath the pavement. A drain tile system is needed to subdue the high water table problem.

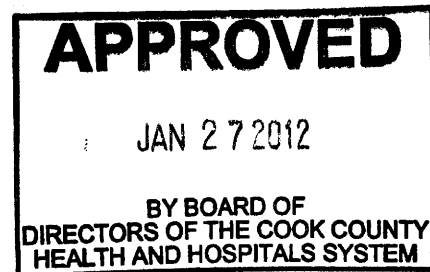
Contract No. 10-53-131

Original Contract Sum:	\$138,500.00
Total Changes to-date:	<u>0.00</u>
Adjusted Contract to-date:	.00
Amount of this Modification:	<u>\$47,777.44</u>
Adjusted Contract Sum:	\$186,277.44

Estimated Fiscal Impact: \$47,777.44. Contract extension: 90 days

28000 Health & Hospitals System

This item has been submitted to the Finance Committee of the Health & Hospitals System for approval at their January 20, 2012 Finance Meeting.



Request #

1

HERMAN BREWER, Bureau Chief, Bureau of Economic Development

I hereby transmit for your approval a request for the Office of Capital Planning and Policy, as authorized by the Cook County Purchasing Agent, to participate in the City of Chicago (the "City") Job Order Contract (JOC) program to complete the (11) eleven capital projects listed below (the "Projects"). JOC is a quantity based procurement process that allows facility owners to complete a multitude of repair/maintenance and construction projects with a single, competitively bid contract. The JOC process generally involves first selecting a pool of potential contractors through a competitive procurement process, and then identifying projects for such selected contractors.

The City has already completed a JOC competitive procurement process, and it has created the pool of general contractors to perform certain projects generally associated with maintenance, repairs, and routine work. Participating in, or "piggy backing" on the City's existing JOC contract would allow the County to enjoy the myriad cost savings achieved through volume purchases.

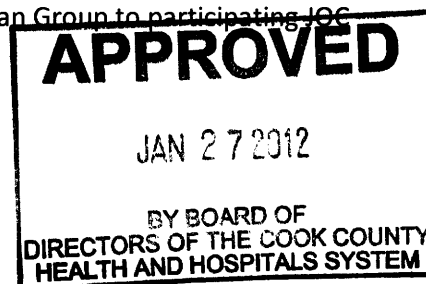
The JOC program has an administrative component managed by the Gordian Group. The Gordian Group maintains an area price book, which captures the prices for specific construction work items within this region. JOC contractors bid against the prices included in the pricebook. The cost, therefore, of any work performed by the contractor is a contractor markup from the price book. The Gordian Group would receive a 5% administrative fee from Cook County based on the total project cost of the work.

I specifically request authorization for the Purchasing Agent, on behalf of the Office of Capital Planning and Policy, to:

1. Enter into and execute an agreement with the Gordian Group on the same terms as, and actively participate in, the City's JOC agreement for the coordination and administrative management of the Job Order Contracting program;
2. Do all such acts and things and to execute all contracts necessary to complete the Projects using vendors selected through the City's JOC program.
3. The following projects would be included and assigned by the Gordian Group to participating JOC contractors:

(CCHHS-related items indicated in **bold**)

1. Sink and Counter Replacement at Stroger
2. Oak Forest Hospital Powerhouse - Replace Chiller #1
3. **Fantus Clinic 12KV Building - Sewage Pump Upgrade**
4. New Storage Shed at the DOC Powerhouse
5. South Campus, Buildings 3 & 4 HVAC Installation
6. Remove and Replace Air Compressor and Dryer at Skokie



Request #
2

7. Replace Existing Cell Cooling Towers at Markham
8. JTDC - Cell Ceiling Replacement
9. JTDC - Install Partitions in 3rd Floor Recreation Room
10. JTDC East - Remove & Replace East Gymnasium Floors
11. JTDC East - Repair ComEd Electrical Vaults

Estimated Fiscal Impact: \$ 6,320,000. Contract Period: February 1, 2012 through January 31, 2013.

Cook County Health & Hospitals System

BOARD APPROVAL REQUEST

SPONSOR: Sandra Martell, R.N., D.N.P., Interim COO, CCDPH	
DATE: 11/21/2011	PRODUCT / SERVICE: Service - Bioterrorism Preparedness and Response
TYPE OF REQUEST: Grant Contract Renewal	VENDOR / SUPPLIER: Illinois Department of Public Health, Springfield, Illinois
FISCAL IMPACT / ACCOUNT: 9031101	GRANT FUNDED AMOUNT: \$1,153,362.00
CONTRACT PERIOD: 08/01/2011 thru 07/31/2012	GRANT CONTRACT #: 27180016
COMPETITIVE SELECTION METHODOLOGY: [BID / RFP / GPO] N/A	
NON-COMPETITIVE SELECTION METHODOLOGY: [SOLE SOURCE] N/A	

PRIOR CONTRACT HISTORY:

The Board of Directors of CCHHS approved the grant award of \$1,477,131.00 for a twelve month period on October 7, 2009. An amendment to extend the grant period by 12 months was approved by the CCHHS Board on August 26, 2010, and a second amendment to increase the grant award by \$1,421,408.00 was approved by the CCHHS Board on December 17, 2010. This request provides for a renewal of the original grant contract for a third year.

NEW PROPOSAL JUSTIFICATION:

This grant provides Bioterrorism Preparedness and Response activities to include a five year project period strategy, first year deliverables concerning preparedness, and strategic planning and reporting. These items will be evaluated through participation in three (3) CDC guided drills and two (2) exercises. The Deferred Liability for the total grant award of \$1,153,362.00 is funded at \$500,745.00. The Cook County Department of Public Health received the grant contract from the Illinois Department of Public Health on 11/17/2011.

FINANCIAL BENEFIT: [Prior Cost versus New Cost]

Savings calculation: N/A

Percent: N/A

TERMS OF REQUEST:

This is a request to renew Grant Contract #27180016 for a period of 12 months from 08/01/2011 thru 07/31/2012 in the amount of \$1,153,362.00.

CONTRACT COMPLIANCE HAS FOUND THIS CONTRACT RESPONSIVE? N/A

ATTACHMENTS

BID TABULATIONS: N/A

CONTRACT COMPLIANCE MEMO: N/A

CCHHS COO:

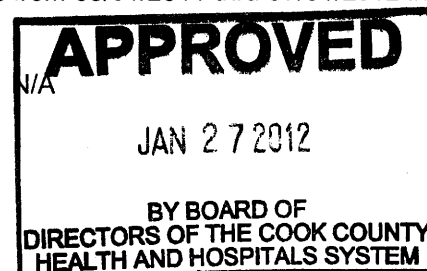
Carol Schneider, Chief Operating Officer

CCHHS CFO:

John Cookinham, Interim Chief Financial Officer

CCHHS CEO:

Ram Raju, Chief Executive Officer



Request #

3

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Cook County Health & Hospitals System

BOARD APPROVAL REQUEST

SPONSOR: <i>Sandra Martell</i> Sandra Martell, R.N., D.N.P., Interim COO, CCDPH	
DATE: 10/28/2011	PRODUCT / SERVICE: Service – Illinois Tobacco Free Communities Activities
TYPE OF REQUEST: Grant Contract Renewal	VENDOR / SUPPLIER: Illinois Department of Public Health, Springfield, Illinois
FISCAL IMPACT / ACCOUNT: 9351101	GRANT FUNDED AMOUNT: \$774,322.00
CONTRACT PERIOD: 07/01/2011 thru 06/30/2012	GRANT CONTRACT #: 23281017
COMPETITIVE SELECTION METHODOLOGY: [BID / RFP / GPO] N/A	
NON-COMPETITIVE SELECTION METHODOLOGY: [SOLE SOURCE] N/A	

PRIOR CONTRACT HISTORY:

The Board of Directors of CCHHS approved the original grant award of \$774,332.00 for a twelve month program on February 24, 2011. This request provides for a renewal of the original grant award.

NEW PROPOSAL JUSTIFICATION:

This grant provides a tobacco reduction program which will work to eliminate exposure to environmental tobacco smoke; promote quitting smoking among adults and youth; and prevent the initiation of smoking among youth in suburban Cook County. The Deferred Liability for the total grant award of \$774,322.00 is funded at \$387,161.00. The Cook County Department of Public Health received the grant contract from the Illinois Department of Public Health on 10/17/2011.

FINANCIAL BENEFIT: [Prior Cost versus New Cost]

Savings calculation: N/A

Percent: N/A

TERMS OF REQUEST:

This is a request to renew Grant Contract #23281017 for a period of 12 months from 07/01/2011 thru 06/30/2012 in the amount of \$774,322.00.

CONTRACT COMPLIANCE HAS FOUND THIS CONTRACT RESPONSIVE? N/A

ATTACHMENTS

BID TABULATIONS: N/A

CONTRACT COMPLIANCE MEMO: N/A

CCHHS COO:

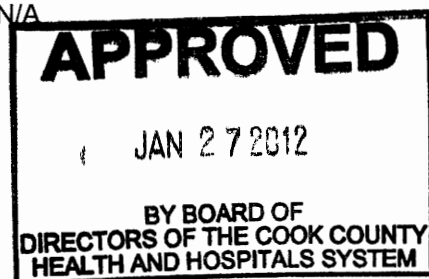
Carol Schneider
Carol Schneider, Chief Operating Officer

CCHHS CFO:

John Cookinham
John Cookinham, Interim Chief Financial Officer

CCHHS CEO:

Ram Raju
Ram Raju, Chief Executive Officer



Request #

4

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Cook County Health & Hospitals System

BOARD APPROVAL REQUEST

SPONSOR: Sandra Martell, R.N., D.N.P., Interim COO, CCDPH	
DATE: 11/02/2011	PRODUCT / SERVICE: Service – Cities Readiness Initiative
TYPE OF REQUEST: Grant Contract Renewal	VENDOR / SUPPLIER: Illinois Department of Public Health, Springfield, Illinois
FISCAL IMPACT / ACCOUNT: 9201101	GRANT FUNDED AMOUNT: \$188,601.00
CONTRACT PERIOD: 08/01/2011 thru 07/31/2012	GRANT CONTRACT #: 27180099
COMPETITIVE SELECTION METHODOLOGY: [BID / RFP / GPO] N/A	
NON-COMPETITIVE SELECTION METHODOLOGY: [SOLE SOURCE] N/A	

PRIOR CONTRACT HISTORY:

The Board of Directors of CCHHS approved the original grant award of \$317,270.00 for a twelve month period on October 7, 2009. A grant contract renewal was also awarded by the CCHHS Board on August 26, 2010. This request provides for a second renewal of the original grant award.

NEW PROPOSAL JUSTIFICATION:

This grant in alignment with the Public Health Preparedness grant, will provide services related to the Center for Disease Control Cities Readiness Initiative. This includes Hazard Risk Assessment, Capability to manage hazards Assessment, and the Project Period Plan. These services will be evaluated through participation in three (3) CDC guided drills and two (2) exercises. The Deferred Liability for the total grant award of \$188,601.00 is funded at \$94,301.00. The Cook County Department of Public Health received the grant contract from the Illinois Department of Public Health on October 28, 2011.

FINANCIAL BENEFIT: [Prior Cost versus New Cost]

Savings calculation: N/A

Percent: N/A

TERMS OF REQUEST:

This is a request to renew Grant Contract #27180099 for a period of 12 months from 08/01/2011 thru 07/31/2012 in the amount of \$188,601.00.

CONTRACT COMPLIANCE HAS FOUND THIS CONTRACT RESPONSIVE? N/A

ATTACHMENTS

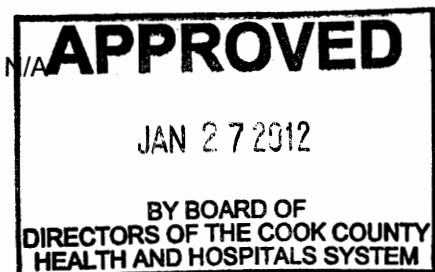
BID TABULATIONS: N/A

CONTRACT COMPLIANCE MEMO: N/A

CCHHS COO: 
Carol Schneider, Chief Operating Officer

CCHHS CFO: 
John Cookinham, Interim Chief Financial Officer

CCHHS CEO: 
Ram Raju, Chief Executive Officer



Request #
5

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BOARD APPROVAL REQUEST

SPONSOR: Sandra Martell, R.N., D.N.P., Interim COO, CCDPH	
DATE: 10/31/2011	PRODUCT / SERVICE: Service – Lead Poisoning Case Management with Environmental Inspections
TYPE OF REQUEST: Grant Contract Renewal	VENDOR / SUPPLIER: Illinois Department of Public Health, Springfield, Illinois
FISCAL IMPACT / ACCOUNT: 9501101	GRANT FUNDED AMOUNT: \$73,993.00
CONTRACT PERIOD: 07/01/2011 thru 06/30/2012	CONTRACT #: 25390209
COMPETITIVE SELECTION METHODOLOGY: [BID / RFP / GPO] N/A	
NON-COMPETITIVE SELECTION METHODOLOGY: [SOLE SOURCE] N/A	

PRIOR CONTRACT HISTORY:

The Board of Directors of CCHHS approved the original grant award of \$46,500.00 on March 31, 2011 for a twelve month program. This request provides for a renewal of the original grant award.

NEW PROPOSAL JUSTIFICATION:

This request provides for Childhood Lead Poisoning Prevention Services including Environmental Inspections, Case Management and Mitigation. Fee-for-service revenue is estimated at \$73,993.00. There is no required Deferred Liability for this grant agreement. The Cook County Department of Public Health received the grant contract from the Illinois Department of Public Health on 10/17/2011.

FINANCIAL BENEFIT: [Prior Cost versus New Cost]

Savings calculation: N/A

Percent: N/A

TERMS OF REQUEST:

This is a request to renew Grant Contract #25390209 for a period of 12 months from 07/01/2011 thru 06/30/2012 in the amount of \$73,993.00.

CONTRACT COMPLIANCE HAS FOUND THIS CONTRACT RESPONSIVE? N/A

ATTACHMENTS

BID TABULATIONS: N/A

CONTRACT COMPLIANCE MEMO: N/A

CCHHS COO:

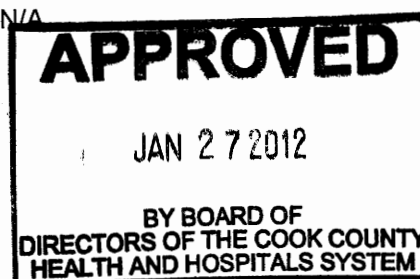
Carol Schneider, Chief Operating Officer

CCHHS CFO:

John Cookinham, Interim Chief Financial Officer

CCHHS CEO:

Ram Raju, Chief Executive Officer



Request #

6

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Cook County Health & Hospitals System

BOARD APPROVAL REQUEST

SPONSOR: Sandra Martell, R.N., D.N.P., Interim COO, CCDPH	
DATE: 10/31/2011	PRODUCT / SERVICE: Service – Genetics Education and Follow Up Program
TYPE OF REQUEST: Grant Contract Renewal	VENDOR / SUPPLIER: Illinois Department of Public Health, Springfield, Illinois
FISCAL IMPACT / ACCOUNT: 9481101	GRANT FUNDED AMOUNT: \$63,000.00
CONTRACT PERIOD: 07/01/2011 thru 06/30/2012	CONTRACT #: 23780206
COMPETITIVE SELECTION METHODOLOGY: [BID / RFP / GPO] N/A	
NON-COMPETITIVE SELECTION METHODOLOGY: [SOLE SOURCE] N/A	

PRIOR CONTRACT HISTORY:

The Board of Directors of CCHHS approved the original grant award of \$63,000.00 for a twelve month period on February 24, 2011. This request provides for a renewal of the original grant award.

NEW PROPOSAL JUSTIFICATION:

This grant provides for a Genetics Education and Follow up Program which will educate and provide referral services to any family whose genetic conditions necessitate coordinated health care services including families of infants identified as suspect for or confirmed with genetic disorders and families who have experienced a sudden infant death. There is no required Deferred Liability for this grant agreement. The Cook County Department of Public Health received the grant contract from the Illinois Department of Public Health on 11/01/2011.

FINANCIAL BENEFIT: [Prior Cost versus New Cost]

Savings calculation: N/A

Percent: N/A

TERMS OF REQUEST:

This is a request to renew Grant Contract #23780206 for a period of 12 months from 07/01/2011 thru 06/30/2012 in the amount of \$63,000.00.

CONTRACT COMPLIANCE HAS FOUND THIS CONTRACT RESPONSIVE? N/A

ATTACHMENTS

BID TABULATIONS: N/A

CONTRACT COMPLIANCE MEMO: N/A

CCHHS COO:

Carol Schneider, Chief Operating Officer

CCHHS CFO:

John Cookinham, Interim Chief Financial Officer

CCHHS CEO:

Ram Raju, Chief Executive Officer

APPROVED

JAN 27 2012

BY BOARD OF
DIRECTORS OF THE COOK COUNTY
HEALTH AND HOSPITALS SYSTEM

Request #

7

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CORE Center •

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Cook County Health & Hospitals System

BOARD APPROVAL REQUEST

SPONSOR: <u>Sandra Martell</u> Sandra Martell, R.N., D.N.P., Interim COO, CCDPH	
DATE: 10/31/2011	PRODUCT / SERVICE: Service – Vision and Hearing Screening Services
TYPE OF REQUEST: Grant Contract Renewal	VENDOR / SUPPLIER: Illinois Department of Public Health, Springfield, Illinois
FISCAL IMPACT / ACCOUNT: 9691101	GRANT FUNDED AMOUNT: \$40,320.00
CONTRACT PERIOD: 07/01/2011 thru 06/30/2012	CONTRACT #: 23780412
COMPETITIVE SELECTION METHODOLOGY: [BID / RFP / GPO] N/A	
NON-COMPETITIVE SELECTION METHODOLOGY: [SOLE SOURCE] N/A	

PRIOR CONTRACT HISTORY:

The Board of Directors of CCHHS approved the original grant award of \$56,000.00 for a twelve month program on March 31, 2011. This request provides for a renewal of the original grant award.

NEW PROPOSAL JUSTIFICATION:

This grant provides vision and hearing screening services to eligible children ages 5 thru 17. Fee-for-service revenue is estimated at \$40,320.00. There is no required Deferred Liability for this grant agreement. The Cook County Department of Public Health received the grant contract from the Illinois Department of Public Health on 10/17/2011.

FINANCIAL BENEFIT: [Prior Cost versus New Cost]

Savings calculation: N/A

Percent: N/A

TERMS OF REQUEST:

This is a request to renew Grant Contract #23780412 for a period of 12 months from 07/01/2011 thru 06/30/2012 in the amount of \$40,320.00.

CONTRACT COMPLIANCE HAS FOUND THIS CONTRACT RESPONSIVE? N/A

ATTACHMENTS

BID TABULATIONS: N/A

CONTRACT COMPLIANCE MEMO: N/A

CCHHS COO:

Carol Schneider, Chief Operating Officer

CCHHS CFO:

John Cookinham, Interim Chief Financial Officer

CCHHS CEO:

Ram Raju, Chief Executive Officer

APPROVED

JAN 27 2012

BY BOARD OF
DIRECTORS OF THE COOK COUNTY
HEALTH AND HOSPITALS SYSTEM

Request #

8

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Cook County Health & Hospitals System

BOARD APPROVAL REQUEST

SPONSOR: Sandra Martell, R.N., D.N.P., Interim COO, CCDPH	
DATE: 10/31/2011	PRODUCT / SERVICE: Service – Inspection of Private Water Supplies and Water Wells
TYPE OF REQUEST: Grant Contract Renewal	VENDOR / SUPPLIER: Illinois Department of Public Health, Springfield, Illinois
FISCAL IMPACT / ACCOUNT: 9951101	GRANT FUNDED AMOUNT: \$23,875.00
CONTRACT PERIOD: 10/01/2011 thru 09/30/2012	CONTRACT #: 25380238
COMPETITIVE SELECTION METHODOLOGY: [BID / RFP / GPO] N/A	
NON-COMPETITIVE SELECTION METHODOLOGY: [SOLE SOURCE] N/A	

PRIOR CONTRACT HISTORY:

The Board of Directors of CCHHS approved the original grant award of \$23,275.00 for a twelve month period on March 31, 2011. This request provides for a renewal of the original grant award.

NEW PROPOSAL JUSTIFICATION:

This grant provides services to annually inspect non-community, public water supplies and water wells. Fee-for-service revenue is estimated at \$23,875.00. There is no required Deferred Liability for this grant agreement. The Cook County Department of Public Health received the grant contract from the Illinois Department of Public Health on September 29, 2011.

FINANCIAL BENEFIT: [Prior Cost versus New Cost]

Savings calculation: N/A

Percent: N/A

TERMS OF REQUEST:

This is a request to renew Grant Contract #25380238 for a period of 12 months from 10/01/2011 thru 09/30/2012 in the amount of \$23,875.00.

CONTRACT COMPLIANCE HAS FOUND THIS CONTRACT RESPONSIVE? N/A

ATTACHMENTS

BID TABULATIONS: N/A

CONTRACT COMPLIANCE MEMO: N/A

CCHHS COO:

Carol Schneider, Chief Operating Officer

CCHHS CFO:

John Cookinham, Interim Chief Financial Officer

CCHHS CEO:

Ram Raju, Chief Executive Officer

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JAN 27 2012

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DIRECTORS OF THE COOK COUNTY
HEALTH AND HOSPITALS SYSTEM

Request #

9

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Cook County Health & Hospitals System

BOARD APPROVAL REQUEST

SPONSOR: Robert A. Cohen, M.D., Chairman, Department of Pulmonary Medicine and Critical Care	
DATE: 12/05/2011	PRODUCT / SERVICE: Service - Diagnosis, Treatment, and Rehabilitation of Patients afflicted with Black Lung
TYPE OF REQUEST: Grant Contract Increase	VENDOR / SUPPLIER: U.S. Department of Health and Human Services, Health Resources and Services Administration, Rockville, Maryland
FISCAL IMPACT / ACCOUNT: 9311101	GRANT FUNDED AMOUNT: \$147,677.00
CONTRACT PERIOD: 07/01/2011 thru 06/30/2012	GRANT CONTRACT #: 6 H37RH00055-31-02
COMPETITIVE SELECTION METHODOLOGY: [BID / RFP / GPO] N/A	
NON-COMPETITIVE SELECTION METHODOLOGY: [SOLE SOURCE] N/A	

PRIOR CONTRACT HISTORY:
The Board of Directors of CCHHS approved the original grant award of \$305,071.00 for a period of twelve months on October 27, 2011. The U.S. Department of Health and Human Services uncovered an additional \$4,000.00 to be awarded to CCHHS from fiscal year 2011 and apply to fiscal year 2012.

NEW PROPOSAL JUSTIFICATION:
This program provides for the diagnosis, treatment, and rehabilitation of patients afflicted with Occupational Pneumoconiosis (Black Lung) and other occupational lung diseases. The deferred liability for the total grant award of \$309,071.00 is \$147,677.00. The Cook County Department of Public Health received the grant contract increase from the U.S. Department of Health and Human Services on 12/02/2011.

FINANCIAL BENEFIT: [Prior Cost versus New Cost]
Savings calculation: N/A
Percent: N/A

TERMS OF REQUEST:
This is a request to increase Grant Contract # 6 H37RH00055-31-02 in the amount of \$4,000.00 for a total grant contract amount of \$309,071.00.

CONTRACT COMPLIANCE HAS FOUND THIS CONTRACT RESPONSIVE? N/A

ATTACHMENTS
BID TABULATIONS: N/A
CONTRACT COMPLIANCE MEMO: N/A

CCHHS COO: Carol Schneider, Chief Operating Officer

CCHHS CFO: John Cookinham, Interim Chief Financial Officer

CCHHS CEO: Ram Raju, Chief Executive Officer

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JAN 27 2012

BY BOARD OF
DIRECTORS OF THE COOK COUNTY
HEALTH AND HOSPITALS SYSTEM

Request #
10

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Cook County Health & Hospitals System

BOARD APPROVAL REQUEST

SPONSOR: Sandra Martell, R.N., D.N.P., Interim COO, CCDPH	
DATE: 12/02/2011	PRODUCT / SERVICE: Service – Supplemental Nutrition for Women, Infants, and Children
TYPE OF REQUEST: Grant Contract Amendment	VENDOR / SUPPLIER: Illinois Department of Human Services, Springfield, Illinois
FISCAL IMPACT / ACCOUNT: 9791101	GRANT FUNDED AMOUNT: \$3,144,000.00
CONTRACT PERIOD: 07/01/2011 thru 06/30/2012	GRANT CONTRACT #: 11GQ02043
COMPETITIVE SELECTION METHODOLOGY: [BID / RFP / GPO] N/A	
NON-COMPETITIVE SELECTION METHODOLOGY: [SOLE SOURCE] N/A	

PRIOR CONTRACT HISTORY:
The Board of Directors of CCHHS approved the original grant award of \$786,000.00 for a three month period on August 26, 2011. The Illinois Department of Human Services initially awarded the grant contract for ninety (90) days to observe the State of Illinois budget difficulties. The Cook County Department of Public Health has finally received the two amendments which will increase funding to \$3,144,000 and extend the grant period to June 30, 2012.

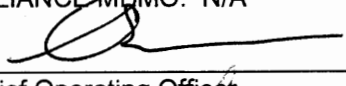
NEW PROPOSAL JUSTIFICATION:
This grant provides low-income pregnant, breastfeeding, and postpartum women, infants, and children to age five determined to be at nutritional risk, supplemental nutritious foods at no cost, nutrition education, and referrals for health and social services. The deferred liability for the total grant award of \$3,144,000.00 is \$1,380,564.00. The Cook County Department of Public Health received the grant contract from the Illinois Department of Public Health on December 2, 2011.

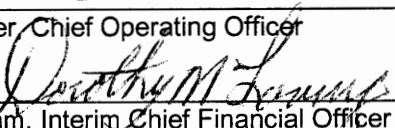
FINANCIAL BENEFIT: [Prior Cost versus New Cost]
Savings calculation: N/A
Percent: N/A

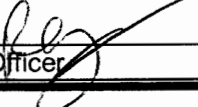
TERMS OF REQUEST:
This is a request to amend Grant Contract #11GQ02043 to extend the grant period to 06/30/2012 and increase the total grant contract amount to \$3,144,000.00.

CONTRACT COMPLIANCE HAS FOUND THIS CONTRACT RESPONSIVE? ☒ N/A

ATTACHMENTS
BID TABULATIONS: N/A
CONTRACT COMPLIANCE MEMO: N/A

CCHHS COO: 
Carol Schneider, Chief Operating Officer

CCHHS CFO: 
John Cookinham, Interim Chief Financial Officer

CCHHS CEO: 
Ram Raju, Chief Executive Officer

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JAN 27 2012

BY BOARD OF
DIRECTORS OF THE COOK COUNTY
HEALTH AND HOSPITALS SYSTEM

Request #
11

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Cook County Health & Hospitals System

BOARD APPROVAL REQUEST

SPONSOR: Sandra Martell, R.N., D.N.P., Interim COO, CCDPH		
DATE: 12/02/2011	PRODUCT / SERVICE: Service - Case Management for High Risk Infants	
TYPE OF REQUEST: Grant Contract Amendment	VENDOR / SUPPLIER: Illinois Department of Human Services, Springfield, Illinois	
FISCAL IMPACT / ACCOUNT: 9741106 9741107	\$224,213.00	GRANT FUNDED AMOUNT: \$749,590.60
CONTRACT PERIOD: 07/01/2011 thru 06/30/2012		GRANT CONTRACT #: 11GQ01105
COMPETITIVE SELECTION METHODOLOGY: [BID / RFP / GPO] N/A		
NON-COMPETITIVE SELECTION METHODOLOGY: [SOLE SOURCE] N/A		

PRIOR CONTRACT HISTORY:

The Board of Directors of CCHHS approved the grant award of \$317,270.00 for a four month period on August 26, 2011. The Illinois Department of Human Services initially awarded the grant contract for one hundred and twenty (120) days to observe the State of Illinois budget difficulties. The Cook County Department of Public Health has finally received the amendment which will increase funding to \$749,590.60 and extend the grant period to June 30, 2012.

NEW PROPOSAL JUSTIFICATION:

This grant provides case management services to families with high risk infants identified by the Adverse Pregnancy Outcome Reporting System; infants diagnosed with a high risk condition after newborn hospital discharge; and/or infants and children at medical and/or environmental risk because of adolescent parent, drug abusing parent or other high risk situations. The deferred liability for the total grant award of \$749,590.60 is \$224,213.00. The Cook County Department of Public Health received the grant contract amendment from the Illinois Department of Public Health on 11/17/2011.

FINANCIAL BENEFIT: [Prior Cost versus New Cost]

Savings calculation: N/A

Percent: N/A

TERMS OF REQUEST:

This is a request to amend grant contract #11GQ01105 to extend the grant period to 6/30/2012 and increase the total grant contract amount to \$749,590.60.

CONTRACT COMPLIANCE HAS FOUND THIS CONTRACT RESPONSIVE?

N/A

JAN 27 2012

ATTACHMENTS

BID TABULATIONS: N/A

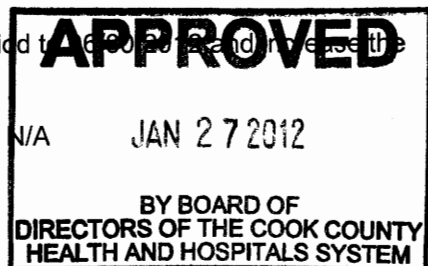
CONTRACT COMPLIANCE MEMO: N/A

CCHHS COO:

Carol Schneider, Chief Operating Officer

CCHHS CFO:

John Cookinham, Interim Chief Financial Officer



Request #

12

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Cook County Health & Hospitals System

BOARD APPROVAL REQUEST

SPONSOR: Enrique Martinez, M.D., Interim Chief Operating Officer, ACHN <i>Enrique Martinez</i>	
DATE: 12/02/2011	PRODUCT / SERVICE: Service - Supplemental Nutrition for Women Infants and Children (WIC)
TYPE OF REQUEST: Grant Contract Amendment	VENDOR / SUPPLIER: Illinois Department of Human Services, Springfield, Illinois
FISCAL IMPACT / ACCOUNT: 9461108	GRANT FUNDED AMOUNT: \$512,300.00
CONTRACT PERIOD: 07/01/2011 thru 06/30/2012	GRANT CONTRACT #: 11GQ02044
COMPETITIVE SELECTION METHODOLOGY: [BID / RFP / GPO] N/A	
NON-COMPETITIVE SELECTION METHODOLOGY: [SOLE SOURCE] N/A	

PRIOR CONTRACT HISTORY:
The Board of Directors of CCHHS approved the grant award of \$133,354.00 for a period of three months on August 26, 2011. The Illinois Department of Human Services initially awarded the grant contract for ninety (90) days to observe the State of Illinois budget difficulties. The Cook County Department of Public Health has received the amendment which will increase funding to \$512,000.00 and extend the grant period to June 30, 2012.

NEW PROPOSAL JUSTIFICATION:
This program provides low-income pregnant, breastfeeding and postpartum women, infants and children to age five determined to be at nutritional risk, at no cost, supplemental nutritious foods, nutritional education, and referrals to health and social services for the Ambulatory Care Health Network (ACHN). The deferred liability for the total grant award of \$512,300.00 is \$133,354.00. The Cook County Department of Public Health received the grant contract from the Illinois Department of Public Health on December 2, 2011.

FINANCIAL BENEFIT: [Prior Cost versus New Cost]
Savings calculation: N/A
Percent: N/A

TERMS OF REQUEST:
This is a request to amend Grant Contract #11GQ02044 to extend the grant period to 06/30/2012 and increase the total grant contract amount to \$512,300.00.

CONTRACT COMPLIANCE HAS FOUND THIS CONTRACT RESPONSIVE N/A

ATTACHMENTS
BID TABULATIONS: N/A
CONTRACT COMPLIANCE MEMO: N/A

CCHHS COO: *Carol Schneider*
Carol Schneider, Chief Operating Officer

CCHHS CFO: *John Cookinham*
John Cookinham, Interim Chief Financial Officer

CCHHS CEO: *Ram Raju*
Ram Raju, Chief Executive Officer

APPROVED

JAN 27 2012

BY BOARD OF
DIRECTORS OF THE COOK COUNTY
HEALTH AND HOSPITALS SYSTEM

Request #
13

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Cook County Health & Hospitals System

AS AMENDED

BOARD APPROVAL REQUEST

SPONSOR: John Cookinham, Interim Chief Financial Officer, CCHHS	
DATE: 12/19/2011	PRODUCT / SERVICE: Service – Funding for Access to Care Program
TYPE OF REQUEST: Renew Contract	VENDOR / SUPPLIER: Suburban Primary Health Care Council, Westchester, Illinois
FISCAL IMPACT / ACCOUNT: 890-260	GRANT FUNDED AMOUNT: N/A
CONTRACT PERIOD: 12/01/2011 thru 10/31/2012 11/30/12	CONTRACT #: H09-0003
COMPETITIVE SELECTION METHODOLOGY: [BID / RFP / GPO] N/A	
X NON-COMPETITIVE SELECTION METHODOLOGY: [SOLE SOURCE] Single feasible provider	

PRIOR CONTRACT HISTORY:

Suburban Primary Health Care Council has been providing services for the Access to Care Program since 2007. The Board of Directors of CCHHS renewed this contract for a period of twelve months in the amount of \$2,000,000.00 on December 17, 2010.

NEW PROPOSAL JUSTIFICATION:

Suburban Primary Health Care Council provides primary health care services to low-income and uninsured residents of Cook County through Access to Care Program funded by CCHHS. This request provides continued uninterrupted healthcare services. Residents will be linked to a primary care physician who will provide routine medical exams, diagnostic laboratory test and x-rays, and prescribe medications.

FINANCIAL BENEFIT: [Prior Cost versus New Cost]

Savings calculation: N/A

Percent: N/A

TERMS OF REQUEST:

This is a request to renew contract H09-0003 for a period of 12 months from 12/01/2011 thru ~~10/31/2012~~ **11/30/12** in the amount of \$2,000,000.00.

CONTRACT COMPLIANCE HAS FOUND THIS CONTRACT RESPONSIVE? Pending

ATTACHMENTS

BID TABULATIONS: N/A

CONTRACT COMPLIANCE MEMO: Pending

CCHHS COO:

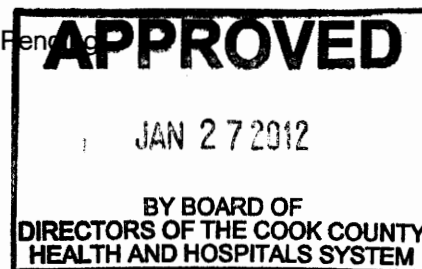
Carol Schneider, Chief Operating Officer

CCHHS CFO:

John Cookinham, Interim Chief Financial Officer

CCHHS CEO:

Ram Raju, Chief Executive Officer



Request #

14

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Cook County Health & Hospitals System

BOARD APPROVAL REQUEST

SPONSOR: Tanda Russell, Interim System Chief Nursing Officer <i>T Russell 11/22/11</i>		
DATE: 11/22/2011	PRODUCT / SERVICE: Product - Spine Implants	
TYPE OF REQUEST: Execute Contract	VENDOR / SUPPLIER: Stryker Spine, Itasca, Illinois	
FISCAL IMPACT: 897-362 Stroger Hospital	\$1,389,214.56	GRANT FUNDED AMOUNT: N/A
CONTRACT PERIOD: 02/01/2012 thru 01/31/2014		CONTRACT #: H12-25-008
X	COMPETITIVE SELECTION METHODOLOGY: [BID / RFP / GPO] GPO	
	NON-COMPETITIVE SELECTION METHODOLOGY: [SOLE SOURCE] N/A	

PRIOR CONTRACT HISTORY:

Two vendors were previously contracted to provide Spine Implants for CCHHS. Stryker Spine comprised 83% of market share, and Depuy comprised of 17% market share. Both contracts were sourced as single feasible providers and had various expiration dates.

NEW PROPOSAL JUSTIFICATION:

This contract will continue the purchase of implants used in spine cases. Additionally, this contract will also allow CCHHS to purchase biologics at a lower cost through Stryker. The consolidation allows a greater price reduction over the same type of implants used in prior agreements. The proposed growth strategy was reviewed by Value Analysis in collaboration with the Division of Neurosurgery; both parties agreed to the proposed agreement. The goal is to further move Stryker to 90% market share. This request will provide a new agreement with Stryker Spine to take advantage of the newly proposed improved pricing over current and to include biologics that have additional cost reduction over current vendor utilized.

FINANCIAL BENEFIT: [Prior Cost versus New Cost]

Savings Calculation: \$332,724.90

Percent: 19%

The savings realized from this agreement will be \$166K per year and pricing will be in the 10th percentile of GPO member hospitals based on spend and line item pricing.

TERMS OF REQUEST:

This is a request to execute contract H12-25-008 for a period of 24 months from 02/01/2012 thru 01/31/2014 in the amount of \$1,389,214.56.

CONTRACT COMPLIANCE HAS FOUND THIS CONTRACT RESPONSIVE? Pending

ATTACHMENTS

BID TABULATIONS: N/A

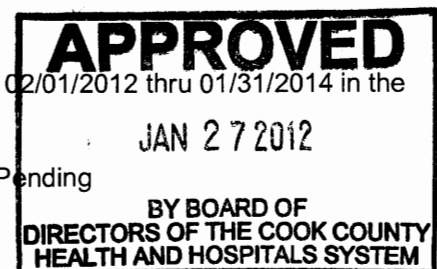
CONTRACT COMPLIANCE MEMO: Pending

CCHHS COO: *[Signature]*

Carol Schneider, Chief Operating Officer

CCHHS CFO: *[Signature]*

John Cookinham, Interim Chief Financial Officer



Request #
15

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COOK COUNTY
OFFICE OF CONTRACT COMPLIANCE

LAVERNE HALL
DIRECTOR

118 North Clark Street, Room 1020
Chicago, Illinois 60602-1304
TEL (312) 603-5502
FAX (312) 603-4547

January 19, 2012

Ms. Gina Besenhofer
System Director Supply Chain Management
Cook County Health & Hospitals System
1900 W. Polk Street
Chicago, Illinois 60612

Re: Contract No.: H12-25-008/GPO Contract
Term: 24 Months – 02/01/12 – 01/31/14
Department: Surgery

Dear Ms. Besenhofer:

The following bid for the above referenced contract has been reviewed for compliance with the General Conditions regarding the Minority and Women Owned Business Enterprises Ordinance and has been found to be responsive. Goals: 25% MBE and 10% WBE.

Bidder: Stryker Spine, Itasca, IL
Commodity: Product – Spine Implants
Amount: \$1,389,214.56

<u>M/WBE</u>	<u>Status</u>	<u>%</u>
Worldbridge Partners, Northbrook, IL	WBE (7)	5.83% (D)

Waiver Granted:

The majority of this contract is sole source and proprietary.

Sincerely,

LaVerne Hall
Director

LH/lar



Cook County Health & Hospitals System

BOARD APPROVAL REQUEST

SPONSOR: Michael Puisis, D.O., Chief Operating Officer, Cermak Health Services Carol Schneider, Chief Operating Officer, CCHHS		
DATE: 12/22/2011	PRODUCT / SERVICE: Product and Service – Accuflo Facility Software License and Support, Software Customization and Equipment	
TYPE OF REQUEST: Execute Contract	VENDOR / SUPPLIER: Carroll-Kron Consulting, Inc. d/b/a Creative Strategies US, Louisville, Kentucky	
FISCAL IMPACT / ACCOUNT: 717-579 240-441 Total:	\$329,000.00 \$256,700.00 \$585,700.00	GRANT FUNDED AMOUNT: N/A
CONTRACT PERIOD: 02/01/2012 thru 08/31/2013		CONTRACT #: H12-72-009
COMPETITIVE SELECTION METHODOLOGY: [BID / RFP / GPO] N/A		
X	NON-COMPETITIVE SELECTION METHODOLOGY: [SOLE SOURCE] Single feasible provider	

PRIOR CONTRACT HISTORY:

There is no prior contract history. Historically, Cermak Health Services has used a manual method to document the administration of medications to the patient medical record.

NEW PROPOSAL JUSTIFICATION:

The current practice of manually recording the administration of medications to patients has put the CCHHS at risk due to the lack of timeliness in the tracking and reporting of data. This Accu-flo system will provide for an electronic method for recording and tracking the administration of medications for patients at the Cook County Department of Corrections facility. Use of the Accu-flo system, when customized for use at the Department of Corrections with integration into the Cerner electronic medical record system, will allow for the timely recording of patient data into the medical record and also for the prompt notification of variances to related departments monitoring the dispense of medications to patients. This capability is also specifically requested in Section 56 of the Agreed Order with the Department of Justice. Use of this customized system will bring the County and Cermak Health Services in compliance with the Department of Justice Agreed Order which requires that measures to ensure that safe, modern, and effective procedures for the administration of medication to detainees is documented and implemented.

Breakdown of Funding:

Description	Amount
Product- Software Customization, Equipment, and Initial Software License	\$ 329,000.00
Service- Annual Facility Software License and Support	\$ 256,700.00
Total:	\$ 585,700.00

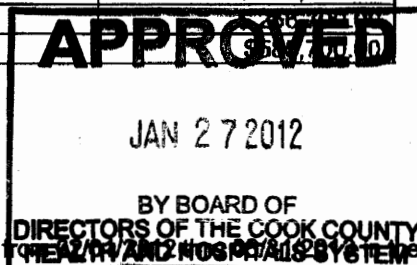
FINANCIAL BENEFIT: [Prior Cost versus New Cost]

Savings calculation: N/A

Percent: N/A

TERMS OF REQUEST:

This is a request to execute contract H12-72-009 for a period of 19 months for an amount of \$585,700.00.



Request #

16

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DATE: 12/22/2011	PRODUCT / SERVICE: Product and Service – Accuflo Facility Software License and Support, Software Customization and Equipment
TYPE OF REQUEST: Execute Contract	VENDOR / SUPPLIER: Carroll-Kron Consulting, Inc. d/b/a Creative Strategies US, Louisville, Kentucky


CONTRACT COMPLIANCE HAS FOUND THIS CONTRACT RESPONSIVE? Pending

ATTACHMENTS

BID TABULATIONS: N/A

CONTRACT COMPLIANCE MEMO: Pending

CCHHS CFO: 
John Cookinham, Interim Chief Financial Officer

CCHHS CEO: 
Ram Raju, Chief Executive Officer

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	ELIZABETH ANN DOODY GORMAN	17th Dist.



COOK COUNTY
OFFICE OF CONTRACT COMPLIANCE

LAVERNE HALL
DIRECTOR

118 North Clark Street, Room 1020
Chicago, Illinois 60602-1304
TEL (312) 603-5502
FAX (312) 603-4547

January 18, 2012

Ms. Gina Besenhofer
System Director Supply Chain Management
Cook County Health & Hospitals System
1900 W. Polk Street
Chicago, Illinois 60612

Re: Contract No.: H12-72-009/Sole Source – Information Technology
Term: 19 Months – 02/01/12 – 08/31/13
Department: Cermak Health Services

Dear Ms. Besenhofer:

The following bid for the above referenced contract has been reviewed for compliance with the General Conditions regarding the Minority and Women Owned Business Enterprises Ordinance and has been found to be responsive. Goals: 25% MBE and 10% WBE.

Bidder: Carroll-Kron Consulting, Inc. dba/Creative Strategies US, Louisville, KY
Commodity: Service and Product for Accu-flo Software, License and Support
Amount: \$585,700.00

<u>M/WBE</u>	<u>Status</u>	<u>%</u>
Progressive Industries, Inc., Chicago, IL	WBE (7)	17% (D)

Waiver Granted:

Good Faith Efforts Documented include: Bidder identified and directly solicited M/WBE vendors; documentation indicates that the majority of this IT contract is sole source and proprietary.

Sincerely,

LaVerne Hall
Director

LH/lar



Cook County Health & Hospitals System

Toni Preckwinkle • President
Cook County Board of Commissioners

Warren L. Batts • Chairman
Cook County Health & Hospital System

Jorge Ramirez • Vice-Chairman
Cook County Health & Hospitals System

Ramanathan Raju, M.D. • CEO
Cook County Health & Hospitals System



Supply Chain Management &
Procurement Department
John H. Stroger, Jr. Hospital

1969 West Ogden Avenue
Chicago, IL 60612
Tel: (312) 864-4800
Fax (312) 864-9329

Health System Board Members

Dr. David A. Ansell
Commissioner Jerry Butler
David N. Carvalho
Quin R. Golden
Benn Greenspan
Sr. Sheila Lyne
Dr. Luis R. Munoz
Heather E. O'Donnell
Ruth M. Rothstein

Carol Schneider • COO
Cook County Health & Hospitals System

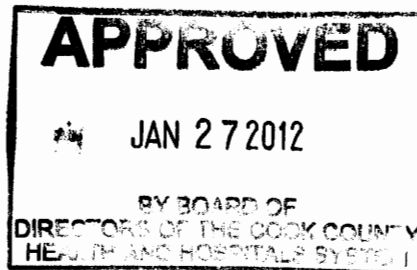
January 12, 2011

To: David Carvalho, Chairman Finance Committee
Cook County Health and Hospitals System

From: Gina Besenhofer, System Director, Supply Chain Management
Cook County Health and Hospitals System

Re: Amendment of Authorization Previously Granted Re: Item 33, July 22, 2011 meeting of the Finance Committee:

Authorization was granted to enter into an amendment of Contract 09-25-060 (AmerisourceBergen Corp or ABC) to participate in a rebate program wherein the Cook County Health and Hospitals System could elect to receive equipment in lieu of a volume rebate from ABC, the CCHHS' pharmaceutical prime vendor. The specific equipment to be secured is the FastPak EXP Packaging Equipment, which is manufactured Automated Technologies, Inc. dba AmerisourceBergen Technology Group (ABTG), an affiliate of ABC and which packages and dispenses individually labeled patient medications in "unit of use" packaging. In finalizing the transaction with ABC to secure the FastPak EXP Packaging Equipment, it has been determined that CCHHS must transmit a letter directing ABC to pay \$848,945 of rebate funds to ABTG and must also sign a separate contract with ABTG in order to properly effectuate the transaction. It was previously believed that we could simply amend the ABC contract to provide for the purchase as described in the prior request for authorization. It is requested that the Board approve the amendment of its prior authorization to conform with the foregoing and to permit the Department of Supply Chain Management to finalize this transaction.



Request #
17

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• John H. Stroger, Jr. Hospital of Cook County • Oak Forest Health Center • Provident Hospital • Ruth M. Rothstein CORE Center •

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Page 29 of 36

Cook County Health & Hospitals System

BOARD APPROVAL REQUEST

REQUESTING ACCOUNT / AFFILIATE / DEPT: 240 Cermak Health Services / Department of Pharmacy		SPONSOR: Judith Lynn Bult, Interim Pharmacy Director, CCHHS Roslyn Lennon, Chief Clinical Officer, CCHHS	
DATE: 07/15/2011	PRODUCT / SERVICE: Equipment – FastPak EXP Pouch Packaging Equipment		
TYPE OF REQUEST: Amend Contract to Participate in Rebate Program	VENDOR / SUPPLIER: Amerisource Bergen Corporation, Romeoville, Illinois		
FISCAL IMPACT: None		GRANT FUNDED AMOUNT: N/A	
CONTRACT PERIOD: 08/01/2011 thru 07/31/2012		CONTRACT #: 09-25-080	
<input checked="" type="checkbox"/>	COMPETITIVE SELECTION METHODOLOGY: [BID / RFP / GPO / OMP] GPO		
<input type="checkbox"/>	NON-COMPETITIVE SELECTION METHODOLOGY: [SOLE SOURCE] N/A		

PRIOR CONTRACT HISTORY:
Amerisource Bergen Corporation (ABC) is the primary pharmaceutical distributor for Cook County Health and Hospitals System. This contract provides electronic ordering, next day delivery, an electronic catalog of products, order confirmation, and the ability to pull from multiple distribution points, bar code ordering and product inventory.

Contract No.	Description	Bd. Approval	Start Date	End Date	Amount	Months
09-25-060	Original	02/26/2010	08/01/2010	07/31/2013	\$225,000,000.00	36
09-25-080	Amend Contract to Participate in Rebate Program		08/01/2011	07/31/2012	None	12

NEW PROPOSAL JUSTIFICATION:
The Department of Pharmacy is requesting approval to amend the current contract to participate in a rebate program outlined in the previously approved ABC contract. In the contract, ABC offered CCHHS a \$1,000,000.00 volume rebate that can be used to offset any costs that may be incurred by CCHHS in purchasing hardware and software products and/or related services from ABC's affiliate, AutoMed Technologies, Inc. ABC is offering the FastPak EXP Equipment (\$848,945.00 value) by its affiliate AutoMed Technologies, Inc. for Cermak Health Services. This offer is valid as long as CCHHS continues to participate in this program. After a one year period, CCHHS will be responsible for the maintenance of the above referenced equipment.

Cermak Health Services currently manually distributes and maintains floor stock medication for inmates at the Cook County Jail. The FastPak EXP Packaging Equipment will package and dispense individual labeled patient medications in unit of use packaging. The system will generate all patient medications that are required for each administration time. This automation will allow us to comply with the mandates of the Department of Justice. This equipment promotes patient safety and medication inventory management.

APPROVED

JUL 20 2011

DIRECTORS OF THE COOK COUNTY HEALTH AND HOSPITALS SYSTEM

FINANCIAL BENEFIT: [Prior Cost versus New Cost]
Rebate: \$848,945.00
Percent: N/A

Request #
33

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DATE: 07/15/2011	PRODUCT / SERVICE: Equipment – FastPak EXP Pouch Packaging Equipment
TYPE OF REQUEST: Amend Contract to Participate in Rebate Program	VENDOR / SUPPLIER: Amerisource Bergen Corporation, Romeoville, Illinois

TERMS OF REQUEST:

This is a request to amend contract 09-25-060 to participate in the rebate program for a period of 12 months from 08/01/2011 thru 07/31/2012.

CONTRACT COMPLIANCE HAS FOUND THIS CONTRACT RESPONSIVE? Pending

ATTACHMENTS

BID TABULATIONS: N/A

CONTRACT COMPLIANCE MEMO: Pending

CCHHS CFO:

Michael Ayres, Chief Financial Officer

CCHHS CEO:

Terry Mason, Interim Chief Executive Officer

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Cook County Health and Hospitals System
Minutes of the Finance Committee Meeting
January 20, 2012

ATTACHMENT #2

COOK COUNTY HEALTH AND HOSPITALS SYSTEM

ITEM III(D)

January 20, 2012 FINANCE COMMITTEE MEETING

PROPOSED ACADEMIC AFFILIATION AGREEMENT

Request #	Vendor	Service	Fiscal Impact	Affiliate / System	Begins on Page #
Execute Program Addendum to Cooperative Educational Master Agreement					
<i>Recommended for Approval by the Quality and Patient Safety Committee on May 17, 2011</i>					
1	Northshore University Healthsystem	Service - Emergency Medicine Residency	Revenue generating: \$564,770.00	SHCC	2

Cook County Health & Hospitals System

BOARD APPROVAL REQUEST

SPONSOR John O'Brien, MD, Chairman of Planning, Education and Research, CCHHS		<i>[Signature]</i> 1/11/12
DATE: 11/30/2011	PRODUCT / SERVICE: Service – Emergency Medicine Residency	
TYPE OF REQUEST: Execute Program Addendum to Cooperative Education Master Agreement	VENDOR / SUPPLIER: Northshore University Healthsystem, Evanston, Illinois	
FISCAL IMPACT / ACCOUNT: 897-272 Revenue Generating (\$564,770.00)		GRANT FUNDED AMOUNT: N/A
CONTRACT PERIOD: 07/01/2012 thru 6/30/2015		CONTRACT #: 07-41-409-2012A
COMPETITIVE SELECTION METHODOLOGY: [BID / RFP / GPO] N/A		
NON-COMPETITIVE SELECTION METHODOLOGY: [SOLE SOURCE] N/A		

PRIOR CONTRACT HISTORY:

This request is a program addendum to the Cooperative Education Master Agreement 07-41-409 between CCHHS and Northshore University Healthsystem.

NEW PROPOSAL JUSTIFICATION:

The request provides for an Emergency Medicine Residency Program between Stroger Hospital and Northshore University Healthsystem. This program requires a variety of clinical settings in order to train the residents to become competent Emergency Physicians. This agreement allows the Emergency Medicine Residents to gain experience working in a private emergency department and interacting with private physicians on a regular basis. This agreement was reviewed by Director Lyne on April 29, 2011 and by the Quality and Patient Safety Committee on May 17, 2011.

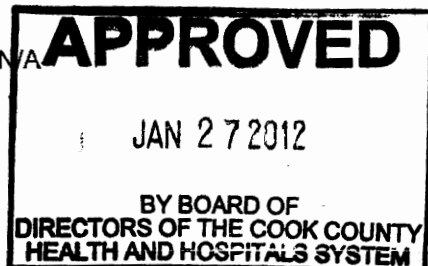
FINANCIAL BENEFIT: [Prior Cost versus New Cost]

Savings calculation: N/A
Percent: N/A

TERMS OF REQUEST:

This is a request to execute contract 07-41-2012A for a period of 36 months from 07/01/2012 thru 6/30/2015 in the amount of \$564,770.00. The maximum amount to be billed to Northshore University Healthsystem is \$564,770.00 (Revenue Generating).

CONTRACT COMPLIANCE HAS FOUND THIS CONTRACT RESPONSIVE? N/A



ATTACHMENTS

BID TABULATIONS: N/A
CONTRACT COMPLIANCE MEMO: N/A

CCHHS COO: *[Signature]*

Carol Schneider, Chief Operating Officer

CCHHS CFO: *[Signature]* 1/12

John Cookinham, Interim Chief Financial Officer

Request #
1

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Cook County Health and Hospitals System
Minutes of the Finance Committee Meeting
January 20, 2012

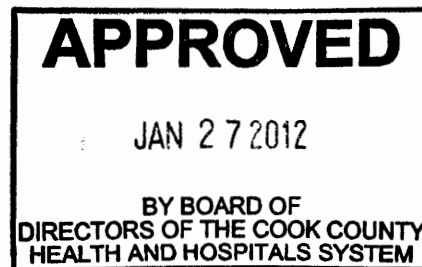
ATTACHMENT #3

REVISED

Finance Committee Meeting Agenda of January 20, 2012

Item III(G) - Request for Approval of a new two year agreement with the Illinois Medical District Commission.

Explanation: This Agreement will allow the CCHHS to utilize a parking lot owned by the IMDC and situated on Damen Avenue near the CORE Center for an additional two years. This continues an arrangement which began in early 2010 and has provided essential relief for CCHHS employees requiring parking near Stroger Hospital. The new agreement is substantially the same as the initial agreement: CCHHS pays the IMDC \$18,000 per year for the use of the lot, which payment is applied to a program called Cleanslate which hires individuals to do landscaping around Fantus, Stroger and the Parking Lot. ~~the IMDC is not charging CCHHS for the use of the lot, but~~ CCHHS is responsible for all maintenance and activities associated with its use of the lot. In addition, since CCHHS installed a fence around the lot during the initial period of the occupancy agreement, this agreement provides for CCHHS to transfer ownership of the fence to IMDC at the end of this new agreement, in consideration of the payment of \$1,000 to CCHHS by IMDC.



Cook County Health and Hospitals System
Minutes of the Finance Committee Meeting
January 20, 2012

ATTACHMENT #4

Cook County Health and Hospitals System

Financial Statements

Year To Date November 30, 2011

As of January 10, 2012

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COOK COUNTY HEALTH & HOSPITALS SYSTEM

MISSION STATEMENT

The Cook County Health and Hospitals System will deliver integrated health services with dignity and respect regardless of a patient's ability to pay; and,

Foster partnerships with other health providers and communities to enhance the health of the public; and,

Advocate for policies, which promote and protect the physical, mental and social well being of the people of Cook County.

Board of Directors
Cook County Health and Hospitals System

The accompanying financial statement of Cook County Health and Hospitals System and the related Management's Discussion and Analysis for the month ended November 30, 2011 have been prepared by Management who is responsible for their presentation and disclosure. The statement have not been compiled, reviewed or audited by independent accountants.

CCHHS maintains an internal control structure designed to provide reasonable assurance that assets are safeguarded and that transactions are properly executed, recorded and summarized to produce reliable records and reports,

To the best of Management's knowledge and belief the statements were prepared in conformity with generally accepted accounting principles and governmental accounting standards using the accrual basis of accounting and are based on recorded transactions and Management's best estimates and judgment.

John Cookinham, Interim Chief Financial Officer

Dorothy M. Loving, Executive Director of Finance

MANAGEMENT'S DISCUSSION AND ANALYSIS

INTRODUCTION

This discussion and analysis provides the readers of the monthly unaudited financial statements of the Cook County Health and Hospital System (CCHHS) with an overview of the financial activities and financial activities for the month ended November 30, 2011. This discussion focuses on the significant financial issues and major financial activities during the current month. It should be read in conjunction with the accompanying financial statements of the CCHHS.

The CCHHS includes the following entities: John H. Stroger Jr. Hospital (JSH), Oak Forest Health Center (OFC) Provident Hospital (PHCC), the Department of Public Health (DPH), the Ambulatory and Community Health Network (ACHN), the Bureau of Health Services (BHS), CORE Center (for reporting purposes part of Stroger Hospital), and Cermak Health Services (CHS). Collectively, these entities provide primary, intermediate, acute, and tertiary medical care to patients, without regard to their ability to pay. The Bureau of Health Services oversees the operational, planning, and policy activities of the CCHHS.

The CCHHS is included in the reporting entity of the Cook County, Illinois, as an enterprise fund. As an enterprise fund, the CCHHS' financial statements are prepared using proprietary fund accounting that focuses on the determination of changes in net assets, financial position, and cash flows in a manner similar to private sector businesses. The financial statements are prepared on an accrual basis of accounting, which recognizes revenue when earned and expenses when incurred.

In 2008 the Cook County Health and Hospital System Board was created by the Cook County Board of Commissioners to provide independent oversight of health care operations, and in 2010 the Cook County Board of Commissioners voted to make the Cook County Health and Hospital System Board permanent.

In 2010 the Cook County Health and Hospital System Board and the Cook County Board of Commissioners approved Vision 2015 Strategic Plan, which outlines, over five years, restructuring CCHHS to deliver the best possible care for the vulnerable population of Cook County within the constraints of dollar resources available to the health system. This plan seeks to better allocate resources.

SUMMARY OF OPERATING AND FINANCIAL HIGHLIGHTS

In October, 2011 the County successfully issued bonds, with part of the proceeds being used for corporate purposes, and in November, 2011 \$34.642M of the bond proceeds was transferred to the Health fund balance.

FINANCIAL HIGHLIGHTS (IN THOUSANDS)

The Cook County Health and Hospitals System finished the twelve months with overall revenue of \$943,281 and overall expenses was \$1,005,866.

Net Patient revenue for the twelve months was \$641,348.

Net Patient revenue consists of all charges including automated contractual allowances and bad debt adjustments. Write-off of Bad Debt is a CCHHS Board approved policy.

Other revenue was \$10,825. Other revenue consists primarily of parking and cafeteria revenue.

Patient Accounts Receivable

General

Total Patient Accounts Receivable at the end of November decreased by 3 days of revenue. There were 232 days of revenue (charges) outstanding at the end of November and 235 days outstanding at the end of October.

Days of Revenue Outstanding measures the average number of days charges remain in accounts receivable after service has been rendered. Days of Revenue Outstanding is measured in charges, not cash collections.

Days of Revenue Outstanding is a useful tool to measure collection efforts over time (i.e., whether this number is growing or decreasing). This number will be large due to the large number of Self-Pay patients CCHHS services and the processes CCHHS must complete before patient accounts are collected or written-off to bad debt. These processes include, but are not limited to, the following:

- Making an effort to attain third-party insurance coverage;
- Processing charity care applications;
- Sending three (3) monthly statements before accounts are turned over to collections;
- Providing the collection agencies the necessary time to perform their collection services; and
- Permitting patients to pay their account balances over time (time payment).

Inpatient Accounts Receivable

Discharged Not Final Billed

Inpatient discharged but not final billed accounts at the end of November increased by \$1.052M as compared to the end of October. The level at the end of November was higher than the end of the last fiscal year, but this is due to the increase in average daily charge volume of the current fiscal year as compared to the average daily charge volume of the prior year. The increase in average daily charge volume as compared to last year is primarily due to:

- Increased rates charged for room and services in Charge Description Master as of January-2011; and

- Improved charge capture.

The increase in this figure indicates fewer bills were processed than in the previous month. The increase in this figure does not translate dollar-for-dollar into a decrease actual cash receipts, as Medicaid pays CCHHS claims on a per-diem and Medicare pays CCHHS on the diagnosis, regardless of charges on the patient accounts.

Billed Inpatient Accounts

Billed inpatient accounts at the end of November fell by \$45.475M (or 12.4%). This decline decreased CCHHS' days in revenue outstanding. Almost all of this decline was related to accounts that are managed on the three (3) legacy systems. \$13.836M (or 30.4%) of this reduction in billed inpatient accounts relates charity care write-offs from the new single platform. The new system was put in service on December 1, 2011.

The decrease in this figure does not translate dollar-for-dollar into an increase in actual cash receipts, as Medicaid pays on a per-diem and Medicare pays on the diagnosis, regardless of charges on the patient accounts. Additionally, charity care write-offs will not result in cash collections.

There is still a significant quantity of billed inpatient accounts on the three older legacy systems. At the end of November, Stroger still has 34.7% of the accounts outstanding that were outstanding at the end of November 2010. The legacy accounts that are greater than one year old make up 100.0% of the Stroger legacy accounts receivable. Stroger is the largest of the three legacy accounts receivable balances, but the other facility legacy systems combined have approximately 73.6% of the outstanding inpatient accounts over a year old. The System will need to perform some file maintenance to remove these accounts from the accounts receivable and place them with an agency if that is appropriate. There may also be the need to correct errors that occurred in posting to the accounts. The goal is to finalize the accounts on the older systems and stop using the three older systems and save the cost associated with operating those systems.

Outpatient Accounts Receivable

Unbilled Outpatient Accounts

The balance of unbilled outpatient accounts decreased by \$7.808M by the end of November, as compared to the level of unbilled accounts at the end of the previous month. This decline increased the billed outpatient accounts.

The reduction in this figure indicates more bills were processed than in the previous month. The decrease in this figure does not translate dollar-for-dollar into a increase in actual cash receipts due to Medicaid and Medicare's reimbursement configuration.

Billed Outpatient Accounts

The billed outpatient accounts receivable at the end of November fell by \$4.612M over the balance at the end of October. Since \$7.808M was moved from unbilled receivables

to billed receivables (therefore increasing the billed receivables balance), this net decline in billed receivables is due to collection activities, including write-offs. Most of this reduction occurred in the three (3) legacy platforms. There are plans to outsource the follow up of outpatient accounts to a firm to help insure that the System is able to manage these accounts effectively and convert the billed balances to cash as soon as is possible.

The decline in this figure indicates increased collection and write-off related activities than in the previous month. The decrease in this figure does not translate dollar-for-dollar into a increase in actual cash receipts due to Medicaid and Medicare's reimbursement configuration and charity care write-offs.

The legacy outpatient balances are similar to the legacy inpatient balances. 99% of the legacy outpatient balances are over one year old. These accounts must be resolved and either placed with an agency or correct the errors that have prevented the accounts from being resolved. The goal for the outpatient legacy systems is to shut them down and save the operating costs of those systems during fiscal year 2012.

Operating Expenses at the end of twelve months was \$1,005.866M broken down as follows:

Salaries and Wages - \$498.612M

Benefits - \$130.437M

Supplies - \$118.360M

Purchased Services, Rental, and Other - \$157.902M

Depreciation - \$36.429M

Utilities - \$10.601M

Insurance - \$53.526M

Nonoperating Revenue was \$291.109M. The largest portions of this are attributed to sales tax in the amount of \$131.183M and property tax in the amount of \$78.950M. Sales tax revenues are recognized by CCHHS when earned; this occurs when the underlying sales transactions occur. The amount recorded as *Due from State of Illinois - Sales Tax* represents the amounts earned by CCHHS, however, the cash is not yet received from the state. There is a 3 months lag from the time of the underlying sales transaction to the receipt of funds.

Taxes collected for the Health to date have been fully credited to the Health Fund except as mentioned in the previous paragraph.

OVERVIEW OF THE FINANCIAL STATEMENTS

This discussion and analysis are intended to serve as an introduction to the CCHHS financial statements. CCHHS basic monthly unaudited financial statements are comprised of fund financial statements.

A fund is a grouping of related accounts that is used to maintain control over resources that have been segregated for specific activities or objectives. The CCHHS, like other state and local governments, uses fund accounting to ensure and demonstrate compliance with finance-related legal requirements.

Accounts Receivable Comparison
Cook County Health and Hospitals System
Fiscal 2011

	12/31/2010 Legacy + BEPA	1/31/2011 Legacy + BEPA	2/28/2011 Legacy + BEPA	3/31/2011 Legacy + BEPA	4/30/2011 Legacy + BEPA	5/31/2011 Legacy + BEPA	6/30/2011 Legacy + BEPA	7/31/2011 Legacy + BEPA	8/31/2011 Legacy + BEPA	9/30/2011 Legacy + BEPA	10/30/2011 Stroger	10/30/2011 Oak Forest	10/30/2011 Provident
Inpatient													
In-house	\$ 11,898,937.00	\$ 14,211,571.00	\$ 13,981,191.00	\$ 14,409,367.00	\$ 14,415,408.00	\$ 15,299,087.00	\$ 14,104,278.00	\$ 16,801,781.00	\$ 15,048,407.00	\$ 13,352,152.00	\$ -	\$ -	\$ -
Discharged Not Final Billed	\$ 28,227,287.61	\$ 27,798,651.00	\$ 24,406,269.00	\$ 23,338,140.00	\$ 18,945,491.00	\$ 20,526,491.00	\$ 18,709,127.89	\$ 18,724,027.00	\$ 19,750,276.00	\$ 14,919,201.00	\$ 1,390,930.00	\$ 268,520.00	\$ 64,578.00
Billed	\$ 301,926,805.75	\$ 305,446,321.73	\$ 317,871,466.96	\$ 331,209,750.92	\$ 335,371,523.17	\$ 352,627,675.32	\$ 361,371,649.08	\$ 378,206,557.61	\$ 394,346,177.19	\$ 412,959,755.99	\$ 153,513,028.00	\$ 15,145,538.84	\$ 16,139,835.60
Total Inpatient Accounts Receivable	\$ 342,053,030.36	\$ 347,456,543.73	\$ 356,258,926.96	\$ 368,957,257.92	\$ 368,732,422.17	\$ 388,453,253.32	\$ 394,185,054.97	\$ 413,732,365.61	\$ 429,144,860.19	\$ 441,231,108.99	\$ 154,903,958.00	\$ 15,414,058.84	\$ 16,204,413.60
Outpatient													
Unbilled	\$ 26,834,114.35	\$ 30,935,698.56	\$ 32,148,532.81	\$ 32,091,146.66	\$ 28,715,659.68	\$ 36,276,712.16	\$ 39,730,199.19	\$ 38,181,859.15	\$ 49,076,722.09	\$ 50,035,505.38	\$ 9,603,671.28	\$ 110,732.54	\$ 2,085,468.57
Billed	\$ 143,816,697.26	\$ 152,110,893.15	\$ 160,579,087.78	\$ 185,812,375.22	\$ 201,003,185.78	\$ 211,303,003.37	\$ 237,672,010.85	\$ 268,299,107.06	\$ 216,049,748.91	\$ 224,395,591.62	\$ 65,994,861.72	\$ 3,308,468.46	\$ 17,392,931.43
Total Outpatient Accounts Receivable	\$ 170,650,811.61	\$ 183,046,591.71	\$ 192,727,620.59	\$ 217,903,521.88	\$ 229,718,845.46	\$ 247,579,715.53	\$ 277,402,210.04	\$ 306,480,966.21	\$ 265,126,471.00	\$ 274,431,097.00	\$ 75,598,533.00	\$ 3,419,201.00	\$ 19,478,400.00
Legacy OP > 365 Days Old											\$ 72,846,037.04	\$ 3,226,233.41	\$ 18,183,201.92
% of Legacy OP > 365 Days Old											96.4%	94.4%	93.4%
Combined Inpatient and Outpatient A/R													
Unbilled	\$ 66,960,338.96	\$ 72,945,920.56	\$ 70,535,992.81	\$ 69,838,653.66	\$ 62,076,558.68	\$ 72,102,290.16	\$ 72,543,605.08	\$ 73,707,667.15	\$ 83,875,405.09	\$ 78,306,858.38	\$ 10,994,601.28	\$ 379,252.54	\$ 2,150,046.57
Billed	\$ 445,743,503.01	\$ 457,557,214.88	\$ 478,450,554.74	\$ 517,022,126.14	\$ 536,374,708.95	\$ 563,930,678.69	\$ 599,043,659.93	\$ 646,505,664.67	\$ 610,395,926.10	\$ 637,355,347.61	\$ 219,507,889.72	\$ 18,454,007.30	\$ 33,532,767.03
Total IP and OP Accounts Receivable	\$ 512,703,841.97	\$ 530,503,135.44	\$ 548,986,547.55	\$ 586,860,779.80	\$ 598,451,267.63	\$ 636,032,968.85	\$ 671,587,265.01	\$ 720,213,331.82	\$ 694,271,331.19	\$ 715,662,205.99	\$ 230,502,491.00	\$ 18,833,259.84	\$ 35,682,813.60
Average Daily Revenue	\$ 2,229,348.00	\$ 2,546,902.65	\$ 2,491,988.18	\$ 2,663,156.00	\$ 2,919,561.00	\$ 2,958,694.00	\$ 2,916,170.00	\$ 2,869,509.00	\$ 2,988,859.00	\$ 2,988,860.00			
Days of Revenue Outstanding	230	208	220	220	205	215	230	251	232	239			

Cook County Health Facilities
Combining Balance Sheet of General Funds (Unaudited)
(In Thousands)
November 30, 2011

	Stroger Hospital	ACHN (Clinics)	Total Stroger & ACHN	O F C (Oak Forest)	Provident Hospital	Bureau of Health	Hospitals Total	Dept of Public Health	Cermak	Intra-Activity Eliminations	Grand Total
ASSETS											
CURRENT ASSETS:											
Cash and cash equivalents:											
Cash in banks	563	1	565	80	254		899	6			905
Cash held by Cook Co Treas	486,989		486,989	73,405	119,022		679,417	105,719		(685,027)	100,108
Due from working cash fund	60,097	34,607	94,705				94,705			(94,705)	
Total cash & cash equivalent	547,650	34,609	582,259	73,485	119,276		775,020	105,725		(779,732)	101,013
Property taxes receivable:											
Tax levy - current year	25,502	30,306	55,808	4,354	4,586	2,596	67,343	8,068			75,411
Tax levy - prior year	6,194	3,517	9,711	5,469	1,801	351	17,333	1,481			18,813
Total property taxes rec	31,696	33,822	65,519	9,823	6,387	2,947	84,675	9,549			94,224
Receivables:											
Patient AR-net of allowances	197,255		197,255	1,896	5,658		204,809				204,809
Third-party settlements	42		42	15	70		127				127
Other receivables	780	6	786	7	13	164	970		1		971
Due from State - sales taxes	10,307	11,354	21,661	3,054	4,973	987	30,674	4,176	8,552		43,402
Interacct (payable)receivabl	(112,658)		(112,658)	9,592	(23,153)	126,221	2	(2)			
Total receivables	95,726	11,360	107,086	14,563	(12,439)	127,372	236,582	4,174	8,554		249,310
Inventories											
	2,622		2,622	175	504		3,300		260		3,560
TOTAL CURRENT ASSETS	677,694	79,791	757,486	98,045	113,728	130,319	1,099,578	119,448	8,814	(779,732)	448,107
CAPITAL ASSETS:											
Depreciable assets - net	372,871	6,783	379,654	27,164	21,630	8,434	436,882	71	318		437,272
TOTAL ASSETS	1,050,565	86,575	1,137,139	125,210	135,359	138,753	1,536,460	119,519	9,132	(779,732)	885,379

Cook County Health Facilities
Combining Balance Sheet of General Funds (Unaudited)
(In Thousands)
November 30, 2011

	Stroger Hospital	ACHN (Clinics)	Total Stroger & ACHN	O F C (Oak Forest)	Provident Hospital	Bureau of Health	Hospitals Total	Dept of Public Health	Cermak	Intra-Activity Eliminations	Grand Total
LIABILITIES & NET ASSETS											
CURRENT LIABILITIES:											
Due to Cook County Treasurer		164,905	164,905			601,348	766,253		13,479	(779,732)	
Accounts payable	27,658	174	27,832	1,695	3,726	17,842	51,096	1,006	287		52,388
Accrued salaries, wages, & other liabilities	8,893	1,000	9,893	726	1,109	1,132	12,859	331	1,107		14,297
Compensated absences	25,202	2,975	28,177	2,111	3,662	3,491	37,441	1,094	2,537		41,072
Deferred revenues	56,637		56,637	10,848	9,472		76,957				76,957
Due to others				11	6		18				18
TOTAL CURRENT LIABILITIES	118,390	169,054	287,444	15,391	17,974	623,814	944,623	2,431	17,410	(779,732)	184,732
LONG-TERM LIABILITIES:											
Reserve-tax objection suits	3,378	1,750	5,129	700	900	170	6,899	744			7,643
TOTAL LIABILITIES	121,768	170,804	292,572	16,091	18,875	623,984	951,522	3,176	17,410	(779,732)	192,376
NET ASSETS:											
Investment in capital assets	372,871	6,783	379,654	27,164	21,630	8,434	436,882	71	318		437,272
Beginning balance	483,195	(200,265)	282,931	92,587	100,541	(345,230)	130,829	105,782	10,634		247,246
Bond depreciation	27,550	941	28,492	3,046	2,501	2,129	36,168	26	234		36,429
Excess revenue (expenses)	10,538	108,311	118,849	(13,679)	(8,189)	(150,564)	(53,583)	10,464	(19,465)		(62,584)
Transfer	34,642		34,642				34,642				34,642
TOTAL NET ASSETS	928,796	(84,230)	844,567	109,119	116,484	(485,231)	584,938	116,343	(8,278)		693,004
TOTAL LIABILITIES & NET ASSETS	1,050,565	86,575	1,137,139	125,210	135,359	138,753	1,536,460	119,519	9,132	(779,732)	885,379

Cook County Health Facilities
Combining Income Statement of General Funds (Unaudited)
(In Thousands)
November 30, 2011

	Stroger Hospital	ACHN (Clinics)	Total Stroger & ACHN	O F C (Oak Forest)	Provident Hospital	Bureau of Health	Hospitals Total	Dept of Public Health	Cermak	Grand Total
REVENUE:										
Net patient service revenue	445,465	121,995	567,460	34,330	39,557		641,346	1		641,348
Other revenue	4,119	399	4,518	187	232		4,937	5,790	98	10,825
Total Revenue:	449,584	122,394	571,978	34,516	39,789		646,283	5,791	98	652,172
OPERATING EXPENSES:										
Salaries and wages	299,564	36,363	335,926	35,004	40,741	40,025	451,697	12,040	34,875	498,612
Employee benefits	75,017	10,323	85,340	8,517	10,951	12,650	117,458	3,207	9,771	130,437
Supplies	29,166	32,438	61,604	5,033	5,364	45,649	117,650	154	556	118,360
Purchased svcs, rental & other	73,111	4,552	77,663	6,391	10,526	58,628	153,209	3,070	1,623	157,902
Depreciation	27,550	941	28,492	3,046	2,501	2,129	36,168	26	234	36,429
Utilities	6,903	186	7,088	1,921	1,502		10,511	90		10,601
Insurance expense	29,387	4,779	34,166	6,879	4,447	3,511	49,003	1,485	3,038	53,526
TOTAL OPERATING EXPENSES	540,697	89,582	630,279	66,792	76,033	162,592	935,696	20,072	50,098	1,005,866
GAIN (LOSS) FROM OPERATIONS	(91,114)	32,812	(58,301)	(32,275)	(36,245)	(162,592)	(289,413)	(14,281)	(50,000)	(353,694)
NONOPERATING REVENUE:										
Property taxes	27,158	31,164	58,322	4,491	5,027	2,679	70,518	8,432		78,950
Cigarette taxes	8,383	5,003	13,386	1,675	2,573	486	18,120	2,129		20,249
Sales taxes	31,342	34,528	65,870	8,484	15,122	3,002	92,478	12,698	26,007	131,183
Interest income	13	0	14	1	1	0	16	0	1	17
Retirement plan contribution	34,755	4,803	39,558	3,946	5,332	5,861	54,697	1,486	4,527	60,710
TOTAL NONOPERATING REVENUE	101,652	75,498	177,150	18,596	28,055	12,028	235,830	24,745	30,535	291,109
NET INCOME (LOSS)	10,538	108,311	118,849	(13,679)	(8,189)	(150,564)	(53,583)	10,464	(19,465)	(62,584)

Cook County Health Facilities
Comparative Income Statement of General Funds (Unaudited)
(In Thousands)
Year to Date November 30, 2011

	<u>October 31, 2011</u>	<u>Inc (Dec)</u>	<u>November 30, 2011</u>
REVENUE:			
Net patient service revenue	610,441	30,906	641,348
Other revenue	5,922	4,903	10,825
Total Revenue	<u>616,364</u>	<u>35,809</u>	<u>652,172</u>
OPERATING EXPENSES:			
Salaries and wages	460,299	38,313	498,612
Employee benefits	125,502	4,934	130,437
Supplies	100,606	17,754	118,360
Purchased svcs, rental & other	147,024	10,878	157,902
Depreciation	33,393	3,036	36,429
Utilities	10,394	207	10,601
Insurance expense	49,065	4,460	53,526
TOTAL OPERATING EXPENSES	<u>926,284</u>	<u>79,582</u>	<u>1,005,866</u>
GAIN (LOSS) FROM OPERATIONS	<u>(309,920)</u>	<u>(43,773)</u>	<u>(353,694)</u>
NONOPERATING REVENUE:			
Property taxes	70,507	8,443	78,950
Cigarette taxes	17,219	3,030	20,249
Sales taxes	120,583	10,600	131,183
Interest income	16	0	17
Retirement plan contribution	55,651	5,059	60,710
TOTAL NONOPERATING REVENUE	<u>263,977</u>	<u>27,133</u>	<u>291,109</u>
NET INCOME (LOSS)	<u>(45,944)</u>	<u>(16,641)</u>	<u>(62,584)</u>

Stroger Hospital
Comparative Income Statement of General Funds (Unaudited)
(In Thousands)
Year to Date November 30, 2011

	<u>October 31, 2011</u>	<u>Inc (Dec)</u>	<u>November 30, 2011</u>
REVENUE:			
Net patient service revenue	438,589	6,876	445,465
Other revenue	3,703	415	4,119
Total Revenue	<u>442,292</u>	<u>7,291</u>	<u>449,584</u>
OPERATING EXPENSES:			
Salaries and wages	273,944	25,619	299,564
Employee benefits	72,202	2,815	75,017
Supplies	21,747	7,418	29,166
Purchased svcs, rental & other	72,283	827	73,111
Depreciation	25,254	2,296	27,550
Utilities	6,799	103	6,903
Insurance expense	26,938	2,449	29,387
TOTAL OPERATING EXPENSES	<u>499,169</u>	<u>41,528</u>	<u>540,697</u>
GAIN (LOSS) FROM OPERATIONS	<u>(56,876)</u>	<u>(34,237)</u>	<u>(91,114)</u>
NONOPERATING REVENUE:			
Property taxes	23,845	3,313	27,158
Cigarette taxes	7,016	1,367	8,383
Sales taxes	28,635	2,708	31,342
Interest income	13	0	13
Retirement plan contribution	31,859	2,896	34,755
TOTAL NONOPERATING REVENUE	<u>91,367</u>	<u>10,284</u>	<u>101,652</u>
NET INCOME (LOSS)	<u>34,491</u>	<u>(23,953)</u>	<u>10,538</u>

ACHN (Clinics)
Comparative Income Statement of General Funds (Unaudited)
(In Thousands)
Year to Date November 30, 2011

	<u>October 31, 2011</u>	<u>Inc (Dec)</u>	<u>November 30, 2011</u>
REVENUE:			
Net patient service revenue	111,403	10,592	121,995
Other revenue	364	35	399
Total Revenue	<u>111,767</u>	<u>10,627</u>	<u>122,394</u>
OPERATING EXPENSES:			
Salaries and wages	33,315	3,048	36,363
Employee benefits	9,933	390	10,323
Supplies	32,273	165	32,438
Purchased svcs, rental & other	4,463	90	4,552
Depreciation	863	78	941
Utilities	173	13	186
Insurance expense	4,381	398	4,779
TOTAL OPERATING EXPENSES	<u>85,400</u>	<u>4,182</u>	<u>89,582</u>
GAIN (LOSS) FROM OPERATIONS	<u>26,367</u>	<u>6,445</u>	<u>32,812</u>
NONOPERATING REVENUE:			
Property taxes	27,893	3,271	31,164
Cigarette taxes	4,187	816	5,003
Sales taxes	31,545	2,983	34,528
Retirement plan contribution	4,403	400	4,803
TOTAL NONOPERATING REVENUE	<u>68,028</u>	<u>7,470</u>	<u>75,498</u>
NET INCOME (LOSS)	<u>94,395</u>	<u>13,915</u>	<u>108,311</u>

Oak Forest Health Center
Comparative Income Statement of General Funds (Unaudited)
(In Thousands)
Year to Date November 30, 2011

	<u>October 31, 2011</u>	<u>Inc (Dec)</u>	<u>November 30, 2011</u>
REVENUE:			
Net patient service revenue	32,922	1,408	34,330
Other revenue	235	(48)	187
Total Revenue	<u>33,157</u>	<u>1,360</u>	<u>34,516</u>
OPERATING EXPENSES:			
Salaries and wages	36,733	(1,729)	35,004
Employee benefits	8,188	329	8,517
Supplies	4,522	511	5,033
Purchased svcs, rental & other	6,391		6,391
Depreciation	2,792	254	3,046
Utilities	1,921		1,921
Insurance expense	6,305	573	6,879
TOTAL OPERATING EXPENSES	<u>66,853</u>	<u>(62)</u>	<u>66,792</u>
GAIN (LOSS) FROM OPERATIONS	<u>(33,696)</u>	<u>1,421</u>	<u>(32,275)</u>
NONOPERATING REVENUE:			
Property taxes	4,491		4,491
Cigarette taxes	1,675		1,675
Sales taxes	8,484		8,484
Interest income	1	0	1
Retirement plan contribution	3,617	329	3,946
TOTAL NONOPERATING REVENUE	<u>18,267</u>	<u>329</u>	<u>18,596</u>
NET INCOME (LOSS)	<u>(15,429)</u>	<u>1,750</u>	<u>(13,679)</u>

Provident Hospital
Comparative Income Statement of General Funds (Unaudited)
(In Thousands)
Year to Date November 30, 2011

	<u>October 31, 2011</u>	<u>Inc (Dec)</u>	<u>November 30, 2011</u>
REVENUE:			
Net patient service revenue	27,526	12,031	39,557
Other revenue	141	91	232
Total Revenue	<u>27,667</u>	<u>12,122</u>	<u>39,789</u>
OPERATING EXPENSES:			
Salaries and wages	38,029	2,713	40,741
Employee benefits	10,520	431	10,951
Supplies	2,468	2,897	5,364
Purchased svs, rental & other	10,056	470	10,526
Depreciation	2,293	208	2,501
Utilities	1,421	81	1,502
Insurance expense	4,077	371	4,447
TOTAL OPERATING EXPENSES	<u>68,862</u>	<u>7,171</u>	<u>76,033</u>
GAIN (LOSS) FROM OPERATIONS	<u>(41,195)</u>	<u>4,950</u>	<u>(36,245)</u>
NONOPERATING REVENUE:			
Property taxes	4,345	682	5,027
Cigarette taxes	2,153	420	2,573
Sales taxes	13,815	1,306	15,122
Interest income	1	0	1
Retirement plan contribution	4,888	444	5,332
TOTAL NONOPERATING REVENUE	<u>25,203</u>	<u>2,853</u>	<u>28,055</u>
NET INCOME (LOSS)	<u>(15,992)</u>	<u>7,803</u>	<u>(8,189)</u>

Bureau of Health
Comparative Income Statement of General Funds (Unaudited)
(In Thousands)
Year to Date November 30, 2011

	<u>October 31, 2011</u>	<u>Inc (Dec)</u>	<u>November 30, 2011</u>
REVENUE:			
Net patient service revenue			
Other revenue			
Total Revenue			
OPERATING EXPENSES:			
Salaries and wages	36,262	3,763	40,025
Employee benefits	12,172	477	12,650
Supplies	38,995	6,654	45,649
Purchased svcs, rental & other	49,279	9,349	58,628
Depreciation	1,952	177	2,129
Insurance expense	3,219	293	3,511
TOTAL OPERATING EXPENSES	141,878	20,713	162,592
GAIN (LOSS) FROM OPERATIONS	(141,878)	(20,713)	(162,592)
NONOPERATING REVENUE:			
Property taxes	2,393	286	2,679
Cigarette taxes	407	79	486
Sales taxes	2,743	259	3,002
Retirement plan contribution	5,372	488	5,861
TOTAL NONOPERATING REVENUE	10,915	1,113	12,028
NET INCOME (LOSS)	(130,964)	(19,600)	(150,564)

Dept of Public Health
Comparative Income Statement of General Funds (Unaudited)
(In Thousands)
Year to Date November 30, 2011

	<u>October 31, 2011</u>	<u>Inc (Dec)</u>	<u>November 30, 2011</u>
REVENUE:			
Net patient service revenue	1	0	1
Other revenue	1,382	4,408	5,790
Total Revenue	<u>1,383</u>	<u>4,408</u>	<u>5,791</u>
OPERATING EXPENSES:			
Salaries and wages	10,799	1,241	12,040
Employee benefits	3,083	124	3,207
Supplies	142	12	154
Purchased svcs, rental & other	2,989	81	3,070
Depreciation	24	2	26
Utilities	80	10	90
Insurance expense	1,361	124	1,485
TOTAL OPERATING EXPENSES	<u>18,478</u>	<u>1,594</u>	<u>20,072</u>
GAIN (LOSS) FROM OPERATIONS	<u>(17,095)</u>	<u>2,814</u>	<u>(14,281)</u>
NONOPERATING REVENUE:			
Property taxes	7,540	892	8,432
Cigarette taxes	1,782	347	2,129
Sales taxes	11,601	1,097	12,698
Retirement plan contribution	1,362	124	1,486
TOTAL NONOPERATING REVENUE	<u>22,285</u>	<u>2,460</u>	<u>24,745</u>
NET INCOME (LOSS)	<u>5,190</u>	<u>5,274</u>	<u>10,464</u>

Cermak
Comparative Income Statement of General Funds (Unaudited)
(In Thousands)
Year to Date November 30, 2011

	<u>October 31, 2011</u>	<u>Inc (Dec)</u>	<u>November 30, 2011</u>
REVENUE:			
Other revenue	97	1	98
Total Revenue	<u>97</u>	<u>1</u>	<u>98</u>
OPERATING EXPENSES:			
Salaries and wages	31,217	3,658	34,875
Employee benefits	9,404	367	9,771
Supplies	459	97	556
Purchased svs, rental & other	1,563	60	1,623
Depreciation	215	20	234
Insurance expense	<u>2,785</u>	<u>253</u>	<u>3,038</u>
TOTAL OPERATING EXPENSES	<u>45,643</u>	<u>4,455</u>	<u>50,098</u>
GAIN (LOSS) FROM OPERATIONS	<u>(45,545)</u>	<u>(4,454)</u>	<u>(50,000)</u>
NONOPERATING REVENUE:			
Sales taxes	23,761	2,247	26,007
Interest income	0	0	1
Retirement plan contribution	<u>4,150</u>	<u>377</u>	<u>4,527</u>
TOTAL NONOPERATING REVENUE	<u>27,911</u>	<u>2,624</u>	<u>30,535</u>
NET INCOME (LOSS)	<u><u>(17,635)</u></u>	<u><u>(1,830)</u></u>	<u><u>(19,465)</u></u>

COOK COUNTY HEALTH AND HOSPITALS SYSTEM
FINANCIAL STATEMENT DISCLOSURE CHECKLIST

Fiscal Year 2011

OBJECTIVE:

The object of this checklist is to help determine if the form and contents of the financial statements are in conformity with the accounting standards applicable to financial statement basis of accounting.

DISCLOSURE PRINCIPLES:

Note: Management can comply with a disclosure principle by making disclosure in body of financial statements or in the notes accompanying the financial statements. In a compilation engagement, management's election to omit substantially all disclosures applies to all disclosure principles in GAAP financial statements.

	Yes, N/A, No?	If no, state reason (immaterial, estimated, etc.)
FINANCIAL STATEMENT REFERENCES:		
1. Do the financial statements reference footnotes (MD&A) or selected information?	Yes	
GENERAL DISCLOSURES:		
<u>A. Estimates:</u>		
1. General disclosure about use of estimates (MD&A)?	Yes	
2. Disclosure of possible changes in estimates?	Yes	
<u>B. Vulnerabilities do to concentrations in following areas disclosed?:</u>		
1. Customers?	Yes	
2. Suppliers?	Yes	
3. Lenders?	Yes	
4. Products?	Yes	
5. Supply of materials, labor or supplies?	Yes	
6. Location of assets in geographic area?	Yes	
<u>C. Related parties (FASB 57):</u>		
1. Known common control and economic dependency disclosure?	Yes	
2. Known transactions with related parties disclosed?	Yes	
<u>OTHER DISCLOSURE AREAS TO BE CONSIDERED:</u>		
1. Method of consolidations?	Yes	
2. Accounting changes including changes in GAAP and in estimates?	Yes	
3. Business combinations?	Yes	
4. Discontinues operations?	Yes	
5. Going concern?	Yes	

COMMENTS:

Completed by _____
Reviewed by _____

Date _____
Date _____

Cook County Health and Hospitals System

Financial Operations and Statistical Reports
(Non GAAP)

For the Month Ended November 30, 2011

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*****Final Cash Report *****

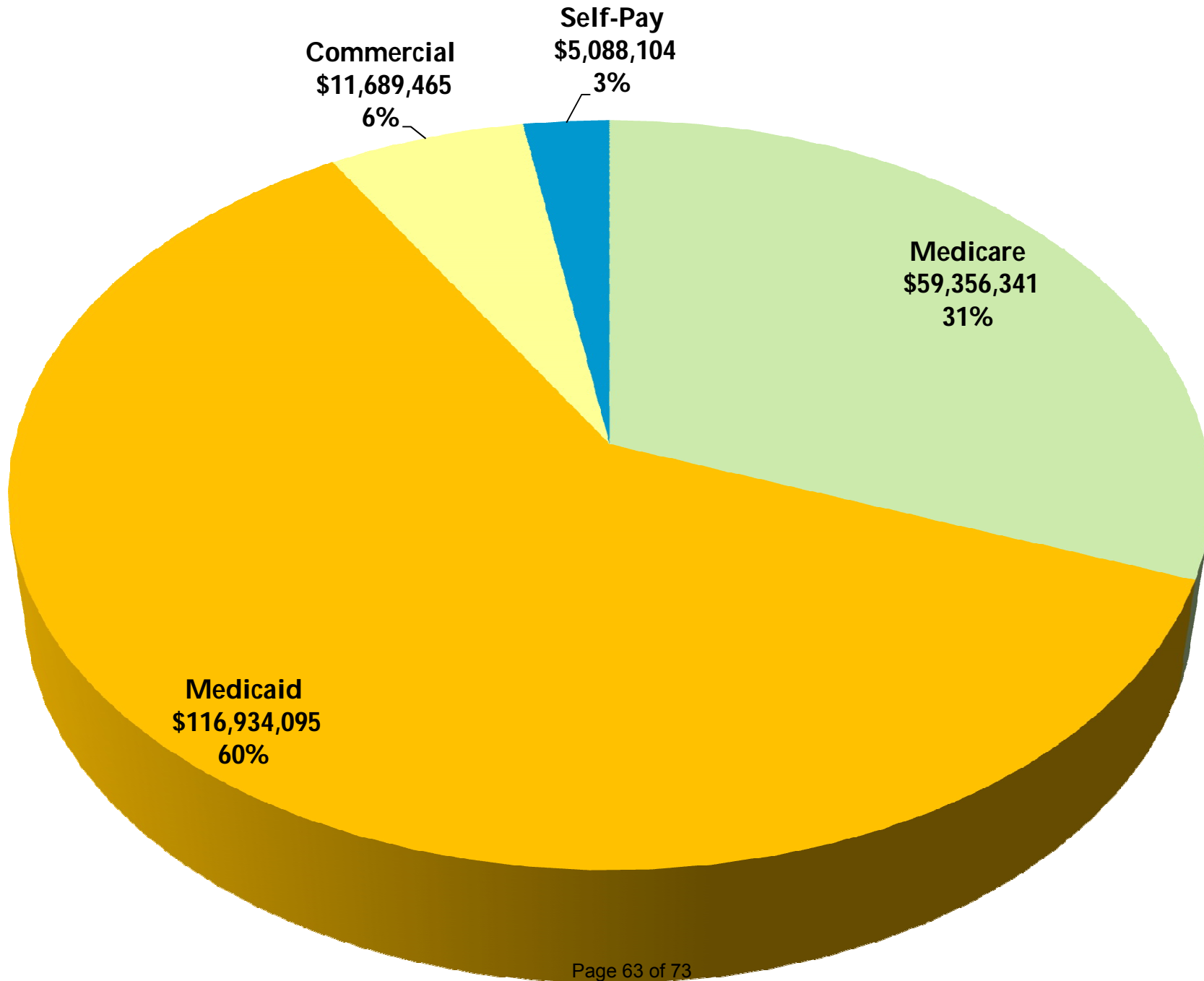
For the Month November-2011				Cumulative Cash Summary Through November-2011			
	Actual	Budget	Variance		Actual	Budget	Variance
SHCC				SHCC			
Medicare	\$ 4,366,643	\$ 4,797,933	\$ (431,290)	Medicare	\$ 53,014,546	\$ 55,758,988	\$ (2,744,442)
Medicaid	10,177,106	36,986,631	(26,809,525)	Medicaid	128,334,515	230,465,027	(102,130,512)
Other	836,771	2,060,146	(1,223,375)	Other	15,310,215	23,760,373	(8,450,158)
Physician Billing	80,739	-	80,739	Physician Billing	107,233	-	107,233
Vendor Payments From Revenue				Vendor Payments From Revenue			
Pharmacy Billing	-	-	-	Pharmacy Billing	(2,169,939)	-	(2,169,939)
Collection Agency	-	-	-	Collection Agency	(637,762)	-	(637,762)
Revenue Enhancement	(2,500,000)	-	(2,500,000)	Revenue Enhancement	(27,680,000)	-	(27,680,000)
Physician Billing	-	-	-	Physician Billing	-	-	-
Physician Contract	12,500	-	12,500	Physician Contract	677,500	-	677,500
Physician Contract Fee	-	-	-	Physician Contract Fee	256,159	-	256,159
Totals	\$ 12,973,759	\$ 43,844,710	\$ (30,870,951)	Totals	\$ 167,212,468	\$ 309,984,389	\$ (142,771,921)
PHCC				PHCC			
Medicare	\$ 308,944	\$ 581,179	\$ (272,235)	Medicare	\$ 4,685,983	\$ 7,478,382	\$ (2,792,399)
Medicaid	610,898	2,690,920	(2,080,022)	Medicaid	7,402,397	20,594,008	(13,191,611)
Other	91,841	232,662	(140,821)	Other	1,608,883	3,014,393	(1,405,510)
Physician Billing	-	-	-	Physician Billing	-	-	-
Vendor Payments From Revenue				Vendor Payments From Revenue			
Pharmacy Billing	-	-	-	Pharmacy Billing	(34,984)	-	(34,984)
Collection Agency	-	-	-	Collection Agency	(121,632)	-	(121,632)
Revenue Enhancement	-	-	-	Revenue Enhancement	-	-	-
Physician Billing	-	-	-	Physician Billing	-	-	-
Physician Contract	-	-	-	Physician Contract	-	-	-
Physician Contract Fee	-	-	-	Physician Contract Fee	-	-	-
Totals	\$ 1,011,683	\$ 3,504,761	\$ (2,493,078)	Totals	\$ 13,540,648	\$ 31,086,784	\$ (17,546,136)
OFHC				OFHC			
Medicare	\$ 7,624	\$ 100,187	\$ (92,563)	Medicare	\$ 1,655,811	\$ 3,320,840	\$ (1,665,029)
Medicaid	471,033	1,439,610	(968,577)	Medicaid	11,130,391	15,218,738	(4,088,347)
Other	9,927	34,455	(24,528)	Other	662,648	626,249	36,399
Physician Billing	-	-	-	Physician Billing	-	-	-
Vendor Payments From Revenue				Vendor Payments From Revenue			
Pharmacy Billing	-	-	-	Pharmacy Billing	(48,286)	-	(48,286)
Collection Agency	-	-	-	Collection Agency	(44,784)	-	(44,784)
Revenue Enhancement	-	-	-	Revenue Enhancement	-	-	-
Physician Billing	-	-	-	Physician Billing	-	-	-
Physician Contract	-	-	-	Physician Contract	-	-	-
Physician Contract Fee	-	-	-	Physician Contract Fee	-	-	-
Totals	\$ 488,584	\$ 1,574,252	\$ (1,085,668)	Totals	\$ 13,355,781	\$ 19,165,827	\$ (5,810,046)
SYSTEM				SYSTEM			
Medicare	\$ 4,683,211	\$ 5,479,299	\$ (796,088)	Medicare	\$ 59,356,341	\$ 66,558,211	\$ (7,201,870)
Medicaid	11,259,037	41,117,161	(29,858,124)	Medicaid	146,867,304	266,277,773	(119,410,470)
Other	938,539	2,327,263	(1,388,724)	Other	17,581,746	27,401,016	(9,819,270)
Physician Billing	80,739	-	80,739	Physician Billing	107,233	-	107,233
Vendor Payments From Revenue				Vendor Payments From Revenue			
Pharmacy Billing	-	-	-	Pharmacy Billing	(2,253,209)	-	(2,253,209)
Collection Agency	-	-	-	Collection Agency	(804,177)	-	(804,177)
Revenue Enhancement	(2,500,000)	-	(2,500,000)	Revenue Enhancement	(27,680,000)	-	(27,680,000)
Physician Billing	-	-	-	Physician Billing	-	-	-
Physician Contract	12,500	-	12,500	Physician Contract	677,500	-	677,500
Physician Contract Fee	-	-	-	Physician Contract Fee	256,159	-	256,159
DSH	25,134,616	11,666,663	13,467,953	DSH	153,062,376	140,000,000	13,062,376
BIPA	37,500,000	37,549,000	(49,000)	BIPA	131,250,000	131,299,000	(49,000)
Medicaid Malpractice Retro	-	-	-	Medicaid Malpractice Retro	-	-	-
Totals	\$ 77,108,642	\$ 98,139,386	\$ (21,030,744)	Totals	\$ 478,421,273	\$ 631,536,000	\$ (153,114,727)

Both October-2011 and November-2011's DSH payments were received in November-2011.

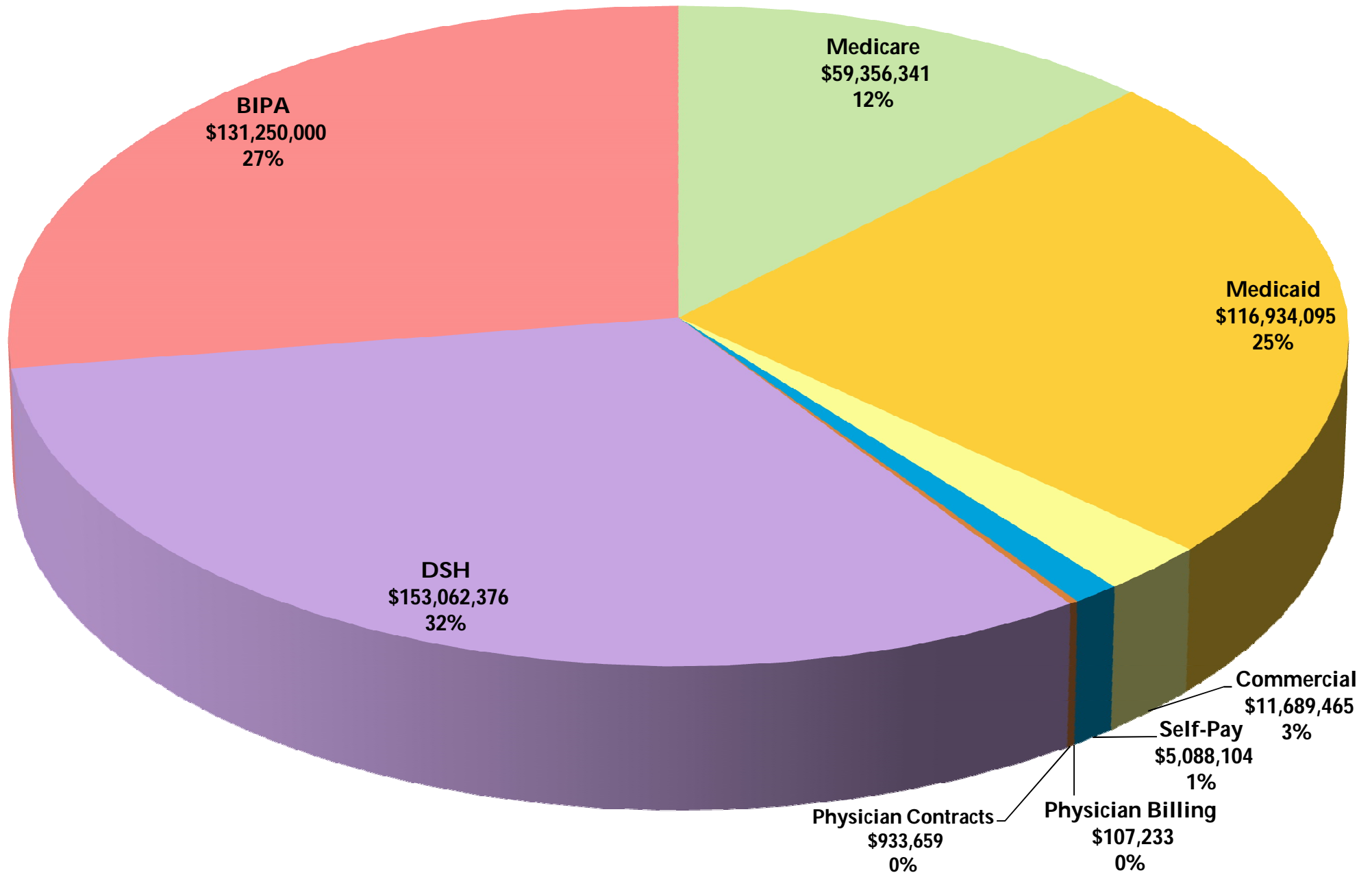
Vendor Payments From Revenue are payments out of revenue posted by the County Comptroller. Pharmacy Billing and Revenue Enhancement payments are reductions to Medicaid revenue. Collection Agency payments are reductions to Self-Pay (Other) revenue.

There are outstanding payments due to the Revenue Enhancement vendor totaling \$10,000,000 which are not reflected in totals shown above.

CCHHS Cumulative Patient Fee Cash Receipts Through November-2011



CCHHS All Cash Receipts Cumulative Total Through November-2011



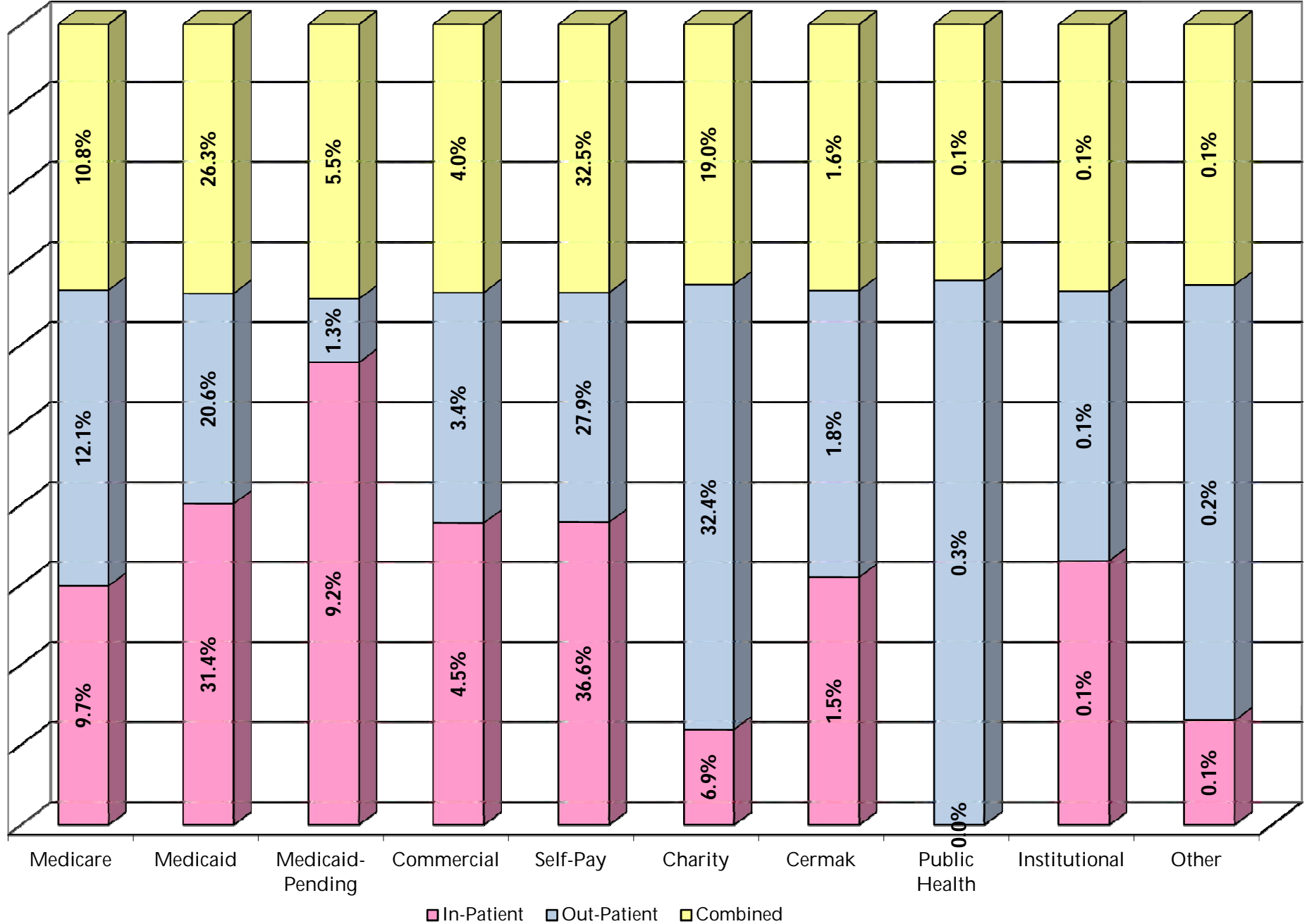
**Cook County Health Facilities
System Expenses per Adjusted Patient Days
Budget and Actual (Non-GAAP Budget Basis)
As of November 30, 2011**

<u>Institution</u>	<u>Actual</u>	<u>Budget</u>	<u>Variance</u>
Stroger	\$ 3,648	\$ 3,631	-0.46%
Oak Forest	\$ 4,386	\$ 4,461	1.68%
Provident	\$ 4,134	\$ 4,371	5.42%

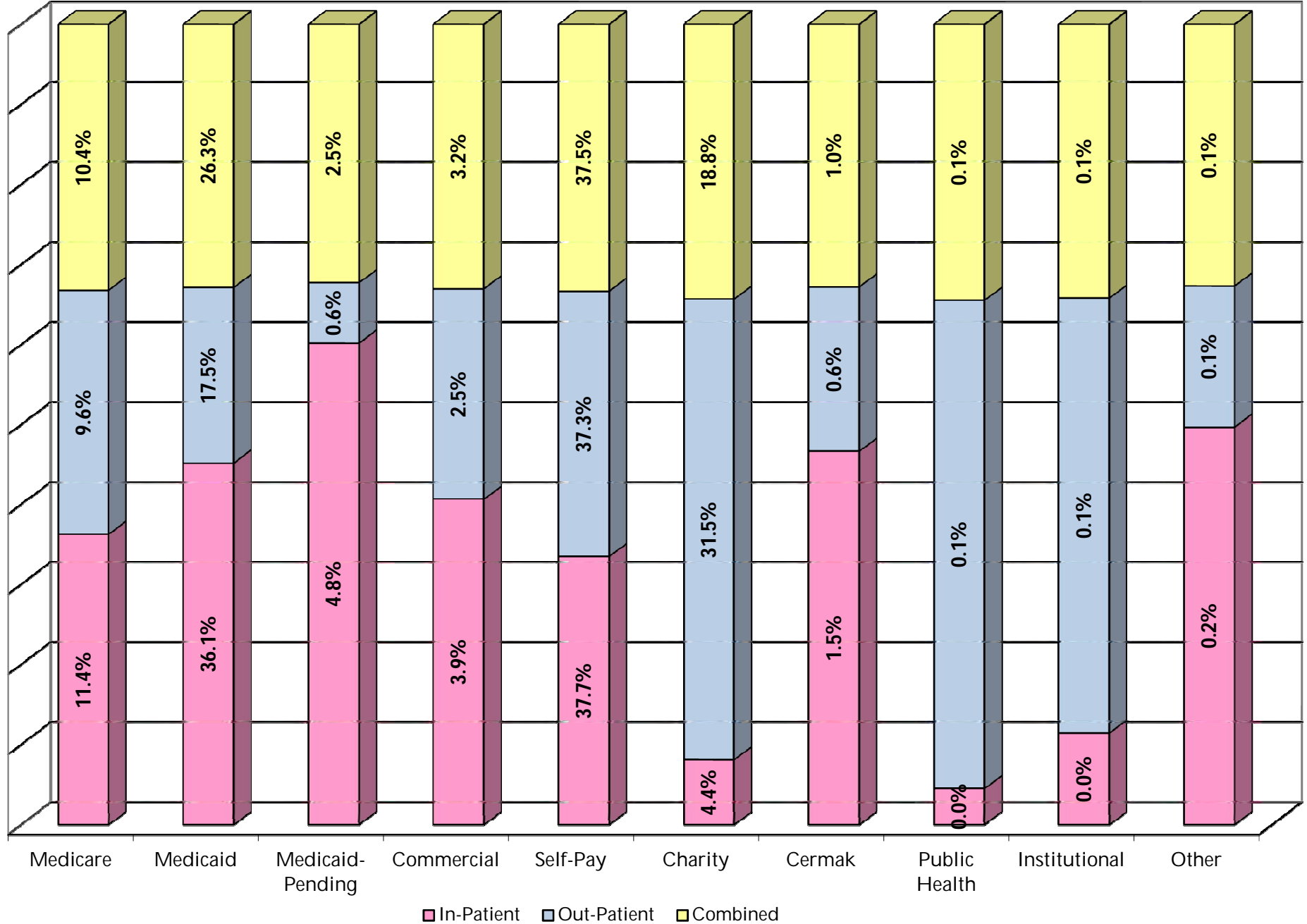
Notes:

1. The Payer Mix is based upon charges and determined by the patient's primary insurance.
2. The historical conversion rate of the eligibility vendor is 30%. Therefore, 30% of the accounts accepted by the eligibility vendor are classified as "Medicaid-Pending". The remaining 70% of the accounts accepted by the eligibility vendor are classified as "Self-Pay".
3. Normal newborn deliveries are not included in the Patient Day, the Admission, nor Average Length of Stay calculations, as this data is part of the mother's data.

CCHHS IP, OP, And Combined Payer Mix For November-2011
Assumes 30% Of Accounts Accepted By Vendor Successfully Converted To Medicaid



Cumulative CCHHS IP, OP, And Combined Payer Mix Through November-2011
Assumes 30% Of Accounts Accepted By Eligibility Vendor Successfully Converted To Medicaid

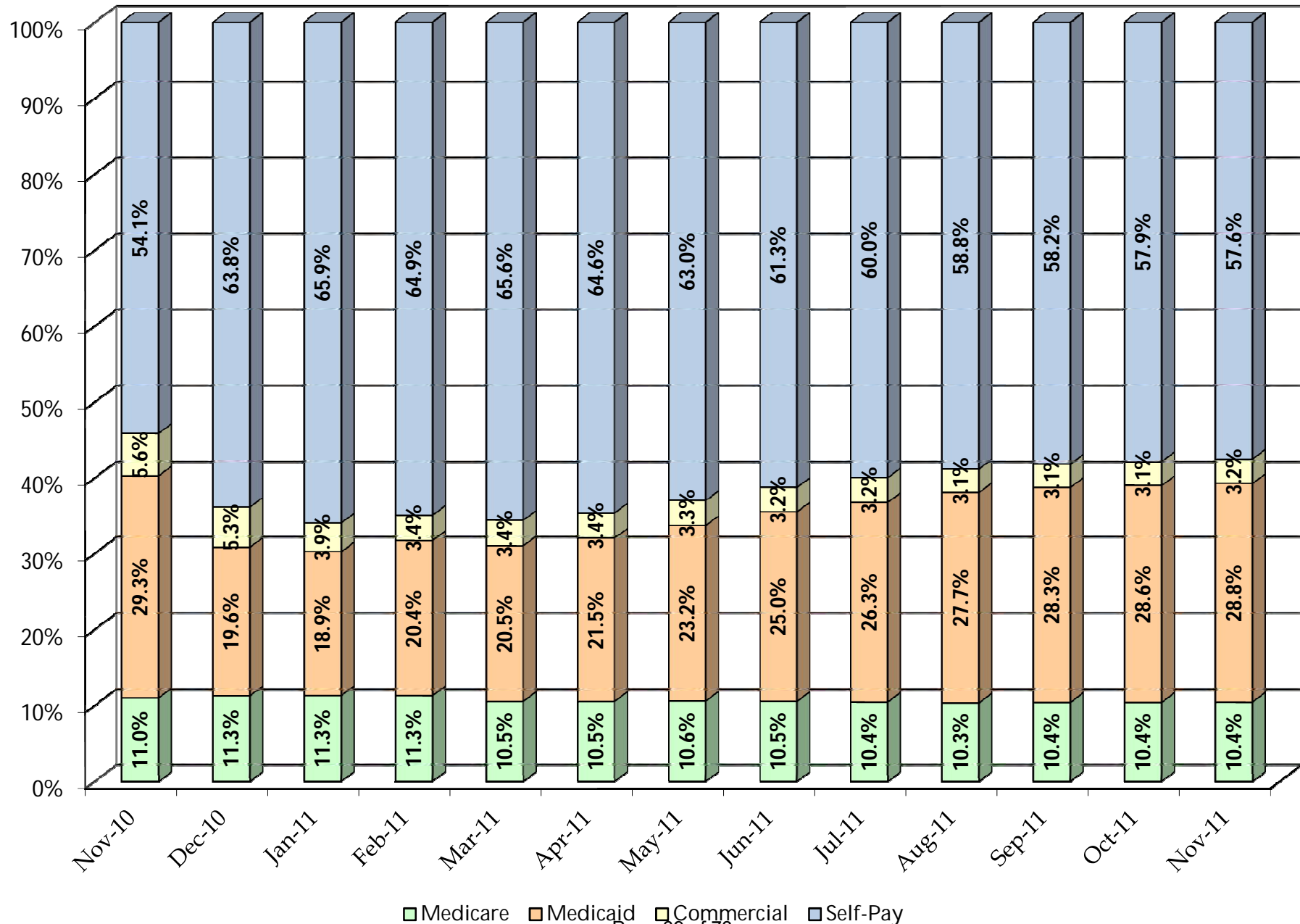


IP And OP Cumulative Combined Payer Mix Comparison

Cook County Health And Hospitals System

Prior 13 Months Ending November-2011

Assumes 30% of Accounts Accepted By Eligibility Vendor Successfully Converted To Medicaid



CCHHS Utilization Factors
Assumes 30% of Accounts Accepted by Eligibility Vendor Successfully Converted to Medicaid
November-2011

Admissions

Payer Type	Stroger Hospital			Provident Hospital			Oak Forest Specialty Health Center			System Total		
	Actual	Budget	Variance	Actual	Budget	Variance	Actual	Budget	Variance	Actual	Budget	Variance
Medicare	203	207	(4)	15	34	(19)	-	-	-	218	241	(23)
Medicaid	397	822	(425)	23	51	(28)	-	-	-	420	873	(453)
Medicaid-Pending	229	-	229	8	-	8	-	-	-	237	-	237
Commercial	42	127	(85)	3	8	(5)	-	-	-	45	135	(90)
Self-Pay	996	800	196	75	43	32	-	-	-	1,071	843	228
Charity	11	-	11	17	-	17	-	-	-	28	-	28
Cermak	35	-	35	-	-	-	-	-	-	35	-	35
Grants	-	-	-	-	-	-	-	-	-	-	-	-
Institutional	2	-	2	-	-	-	-	-	-	2	-	2
Public Health	-	-	-	-	-	-	-	-	-	-	-	-
Workmens' Compensation	-	-	-	-	-	-	-	-	-	-	-	-
Total Admissions	1,915	1,956	(41)	141	136	5	-	-	-	2,056	2,092	(36)

Patient Days

Payer Type	Stroger Hospital			Provident Hospital			Oak Forest Specialty Health Center			System Total		
	Actual	Budget	Variance	Actual	Budget	Variance	Actual	Budget	Variance	Actual	Budget	Variance
Medicare	1,061	1,008	53	45	172	(127)	-	-	-	1,106	1,180	(74)
Medicaid	2,280	3,994	(1,714)	71	254	(183)	-	-	-	2,351	4,248	(1,897)
Medicaid-Pending	1,189	-	1,189	35	-	35	-	-	-	1,224	-	1,224
Commercial	248	618	(370)	5	41	(36)	-	-	-	253	659	(406)
Self-Pay	4,992	3,890	1,102	256	215	41	-	-	-	5,248	4,105	1,143
Charity	34	-	34	49	-	49	-	-	-	83	-	83
Cermak	133	-	133	-	-	-	-	-	-	133	-	133
Grants	-	-	-	-	-	-	-	-	-	-	-	-
Institutional	10	-	10	-	-	-	-	-	-	10	-	10
Public Health	-	-	-	-	-	-	-	-	-	-	-	-
Workmens' Compensation	-	-	-	-	-	-	-	-	-	-	-	-
Total Patient Days	9,947	9,510	437	461	682	(221)	-	-	-	10,408	10,192	216

Adjusted Patient Days

Payer Type	Stroger Hospital			Provident Hospital			Oak Forest Specialty Health Center			System Total		
	Actual	Budget	Variance	Actual	Budget	Variance	Actual	Budget	Variance	Actual	Budget	Variance
Medicare	2,134	1,726	408	174	307	(133)	-	-	-	2,308	2,033	275
Medicaid	4,800	6,837	(2,037)	274	453	(179)	-	-	-	5,074	7,290	(2,216)
Medicaid-Pending	2,391	-	2,391	135	-	135	-	-	-	2,526	-	2,526
Commercial	499	1,058	(559)	19	73	(54)	-	-	-	518	1,131	(613)
Self-Pay	10,038	6,660	3,378	990	384	606	-	-	-	11,028	7,044	3,984
Charity	68	-	68	189	-	189	-	-	-	257	-	257
Cermak	267	-	267	-	-	-	-	-	-	267	-	267
Grants	-	-	-	-	-	-	-	-	-	-	-	-
Institutional	20	-	20	-	-	-	-	-	-	20	-	20
Public Health	-	-	-	-	-	-	-	-	-	-	-	-
Workmens' Compensation	-	-	-	-	-	-	-	-	-	-	-	-
Total Adjusted Patient Days	20,217	16,281	3,936	1,781	1,217	564	-	-	-	21,998	17,498	4,500

Average Length of Stay

Payer Type	Stroger Hospital			Provident Hospital			Oak Forest Specialty Health Center - Acute			Oak Forest Specialty Health Center - Rehabilitation		
	Actual	Budget	Variance	Actual	Budget	Variance	Actual	Budget	Variance	Actual	Budget	Variance
Medicare	6.9	5.0	1.9	3.7	4.0	(0.3)	-	-	-	-	-	-
Medicaid	6.4	5.0	1.4	2.8	4.0	(1.2)	-	-	-	-	-	-
Medicaid-Pending	5.5	5.0	0.5	4.6	4.0	0.6	-	-	-	-	-	-
Commercial	8.1	5.0	3.1	2.0	4.0	(2.0)	-	-	-	-	-	-
Self-Pay	5.4	5.0	0.4	4.0	4.0	0.0	-	-	-	-	-	-
Charity	4.0	5.0	(1.0)	2.8	4.0	(1.2)	-	-	-	-	-	-
Grants	-	-	-	-	-	-	-	-	-	-	-	-
Cermak	5.9	5.0	0.9	-	-	-	-	-	-	-	-	-
Public Health	-	-	-	-	-	-	-	-	-	-	-	-
Workmens' Compensation	-	-	-	3.6	4.0	(0.4)	-	-	-	-	-	-
Overall Average LOS	5.6	5.0	0.6	3.6	4.0	(0.4)	-	-	-	-	-	-

CCHHS Utilization Factors
Assumes 30% of Accounts Accepted by Eligibility Vendor Successfully Converted to Medicaid
Cumulative For Fiscal Year 2011 Through November-2011

Admissions

Payer Type	Stroger Hospital			Provident Hospital			Oak Forest Specialty Health Center			System Total		
	Actual	Budget	Variance	Actual	Budget	Variance	Actual	Budget	Variance	Actual	Budget	Variance
Medicare	2,765	2,519	246	399	505	(106)	111	235	(124)	3,275	3,259	16
Medicaid	4,958	9,966	(5,008)	289	750	(461)	82	534	(452)	5,329	11,250	(5,921)
Medicaid-Pending	1,033	-	1,033	46	-	46	2	-	2	1,081	-	1,081
Commercial	663	1,543	(880)	58	118	(60)	14	15	(1)	735	1,676	(941)
Self-Pay	13,599	9,714	3,885	1,287	632	655	819	863	(44)	15,705	11,209	4,496
Charity	310	-	310	118	-	118	134	-	134	562	-	562
Cermak	421	-	421	1	-	1	3	-	3	425	-	425
Grants	1	-	1	-	-	-	-	-	-	1	-	1
Institutional	9	-	9	-	-	-	-	-	-	9	-	9
Public Health	1	-	1	-	-	-	-	-	-	1	-	1
Workmens' Compensation	21	-	21	-	-	-	-	-	-	21	-	21
Total Admissions	23,781	23,742	39	2,198	2,005	193	1,165	1,647	(482)	27,144	27,394	(250)

Patient Days

Payer Type	Stroger Hospital			Provident Hospital			Oak Forest Specialty Health Center			System Total		
	Actual	Budget	Variance	Actual	Budget	Variance	Actual	Budget	Variance	Actual	Budget	Variance
Medicare	13,486	12,421	1,065	1,568	2,361	(793)	1,590	1,039	551	16,644	15,821	823
Medicaid	27,844	49,207	(21,363)	984	3,491	(2,507)	2,000	2,350	(350)	30,828	55,047	(24,219)
Medicaid-Pending	6,474	-	6,474	195	-	195	24	-	24	6,693	-	6,693
Commercial	4,014	7,616	(3,602)	202	563	(361)	69	66	3	4,285	8,245	(3,960)
Self-Pay	64,680	47,920	16,760	4,198	2,951	1,247	4,833	3,805	1,028	73,711	54,676	19,035
Charity	1,268	-	1,268	327	-	327	465	-	465	2,060	-	2,060
Cermak	1,971	-	1,971	2	-	2	41	-	41	2,014	-	2,014
Grants	2	-	2	-	-	-	-	-	-	2	-	2
Institutional	27	-	27	-	-	-	-	-	-	27	-	27
Public Health	8	-	8	-	-	-	-	-	-	8	-	8
Workmens' Compensation	200	-	200	-	-	-	-	-	-	200	-	200
Total Patient Days	119,974	117,164	2,810	7,476	9,366	(1,890)	9,022	7,260	1,763	136,472	133,789	2,683

Adjusted Patient Days

Payer Type	Stroger Hospital			Provident Hospital			Oak Forest Specialty Health Center			System Total		
	Actual	Budget	Variance	Actual	Budget	Variance	Actual	Budget	Variance	Actual	Budget	Variance
Medicare	25,409	21,266	4,143	4,607	4,213	394	3,400	1,911	1,489	33,416	27,390	6,026
Medicaid	53,131	84,245	(31,114)	3,058	6,229	(3,171)	4,403	4,319	84	60,592	94,793	(34,201)
Medicaid-Pending	12,893	-	12,893	736	-	736	55	-	55	13,684	-	13,684
Commercial	7,497	13,038	(5,541)	585	1,004	(419)	148	122	26	8,230	14,164	(5,934)
Self-Pay	121,184	82,041	39,143	13,097	5,267	7,830	9,949	6,995	2,954	144,230	94,303	49,927
Charity	2,255	-	2,255	1,176	-	1,176	940	-	940	4,371	-	4,371
Cermak	3,710	-	3,710	6	-	6	80	-	80	3,796	-	3,796
Grants	4	-	4	-	-	-	-	-	-	4	-	4
Institutional	54	-	54	-	-	-	-	-	-	54	-	54
Public Health	15	-	15	-	-	-	-	-	-	15	-	15
Workmens' Compensation	389	-	389	-	-	-	-	-	-	389	-	389
Total Adjusted Patient Days	226,541	200,590	25,951	23,265	16,713	6,552	18,975	13,347	5,628	268,781	230,650	38,131

CCHHS Utilization Factors

**Assumes 30% of Accounts Accepted by Eligibility Vendor Successfully Converted to Medicaid
Emergency Room And Immediate Care Visits For November-2011**

Stroger Hospital

Payer Type	ER Patients		ER Elop	Total Visits
	Treated And Released	Admissions From ER		
Medicare	430	165	71	666
Medicaid	1,174	258	144	1,576
Medicaid-Pending	159	157	7	323
Commercial	237	24	21	282
Self-Pay	5,578	722	831	7,131
Charity	1,016	8	154	1,178
Cermak	76	30	1	107
Grants & Research	-	-	-	-
Public Health	14	-	-	14
Institutional	22	2	1	25
Workmens' Compensation	11	-	-	11
Totals	8,717	1,366	1,230	11,313
			Budget	10,153
			Variance	1,160

Provident Hospital

Payer Type	ER Patients		ER Elop	Total Visits
	Treated And Released	Admissions From ER		
Medicare	171	15	9	195
Medicaid	369	22	38	429
Medicaid-Pending	20	8	1	29
Commercial	73	2	7	82
Self-Pay	1,664	66	101	1,831
Charity	260	14	24	298
Cermak	-	-	-	-
Grants & Research	-	-	-	-
Public Health	1	-	-	1
Institutional	-	-	-	-
Workmens' Compensation	-	-	-	-
Totals	2,558	127	180	2,865
			Budget	3,018
			Variance	(153)

Oak Forest Specialty Health Center

Payer Type	ER Patients		ER Elop	Immediate Care Visits
	Treated And Released	Admissions From ER		
Medicare	-	-	-	80
Medicaid	-	-	-	117
Medicaid-Pending	-	-	-	5
Commercial	-	-	-	39
Self-Pay	-	-	-	1,280
Charity	-	-	-	420
Cermak	-	-	-	-
Grants & Research	-	-	-	-
Public Health	-	-	-	1
Institutional	-	-	-	-
Workmens' Compensation	-	-	-	1
Totals	-	-	-	1,943
			Budget	2,673
			Variance	(730)

ER and Immediate Care Total

Payer Type	ER Patients		ER Elop	Immediate Care Visits	Total Visits ER and Immediate Care
	Treated And Released	Admissions From ER			
Medicare	601	180	80	80	941
Medicaid	1,543	280	182	117	2,122
Medicaid-Pending	179	165	8	5	357
Commercial	310	26	28	39	403
Self-Pay	7,242	788	932	1,280	10,242
Charity	1,276	22	178	420	1,896
Cermak	76	30	1	-	107
Grants & Research	-	-	-	-	-
Public Health	15	-	-	1	16
Institutional	22	2	1	-	25
Workmens' Compensation	11	-	-	1	12
Totals	11,275	1,493	1,410	1,943	16,121
			ER and Immediate Care Budget		15,844
			Variance		277

Percent Of Admissions From Emergency Room For Month Of November-2011

	SHCC	PHCC	OFHC	CCHHS
ER Admissions	1,366	127	-	1,493
Total Admissions	1,915	141	-	2,056
% of ER Admissions	71%	90%	0%	73%

Notes:

- ER Elopers are patients who leave without being seen by a physician.
- "Medicaid-Pending" assumes 30% of the Self-Pay accounts accepted by the eligibility vendor will be successfully converted to Medicaid accounts.
- Beginning 9/1/11, Oak Forest Hospital became Oak Forest Specialty Health Care Center, an immediate care center. There is no longer an emergency room at this location. As of 8/31/11, Oak Forest Hospital's emergency room had a cumulative total of 21,493 visits.

CCHHS Utilization Factors

**Assumes 30% of Accounts Accepted by Eligibility Vendor Successfully Converted to Medicaid
Cumulative Emergency Room And Immediate Care Visits Through November-2011**

Stroger Hospital

Payer Type	ER Patients		ER Elopes	Total Visits
	Treated And Released	Admissions From ER		
Medicare	4,756	2,214	850	7,820
Medicaid	13,565	3,013	1,908	18,486
Medicaid-Pending	995	709	44	1,748
Commercial	2,735	432	243	3,410
Self-Pay	63,362	9,787	10,681	83,830
Charity	17,228	258	3,278	20,764
Cermak	678	365	14	1,057
Grants & Research	-	1	3	4
Public Health	225	1	3	229
Institutional	260	8	24	292
Workmens' Compensation	83	17	-	100
Totals	103,887	16,805	17,048	137,740
			Budget	122,480
			Variance	15,260

Provident Hospital

Payer Type	ER Patients		ER Elopes	Total Visits
	Treated And Released	Admissions From ER		
Medicare	1,996	377	141	2,514
Medicaid	4,182	279	482	4,943
Medicaid-Pending	123	44	5	172
Commercial	849	52	66	967
Self-Pay	21,866	1,163	2,148	25,177
Charity	2,289	85	223	2,597
Cermak	7	-	-	7
Grants & Research	-	-	-	-
Public Health	3	-	-	3
Institutional	20	-	2	22
Workmens' Compensation	7	-	-	7
Totals	31,342	2,000	3,067	36,409
			Budget	35,341
			Variance	1,068

Oak Forest Specialty Health Center

Payer Type	ER Patients		ER Elopes	Immediate Care Visits
	Treated And Released	Admissions From ER		
Medicare	760	83	49	321
Medicaid	1,099	54	121	413
Medicaid-Pending	82	-	1	32
Commercial	342	13	39	116
Self-Pay	12,760	674	1,404	3,969
Charity	3,594	113	291	1,346
Cermak	-	-	-	-
Grants & Research	-	-	-	-
Public Health	2	-	-	1
Institutional	6	-	-	2
Workmens' Compensation	6	-	-	5
Totals	18,651	937	1,905	6,205
			Budget	8,109
			Variance	(1,904)

ER and Immediate Care Total

Payer Type	ER Patients		ER Elopes	Immediate Care Visits	Total Visits ER and Immediate Care
	Treated And Released	Admissions From ER			
Medicare	7,512	2,674	1,040	321	11,547
Medicaid	18,846	3,346	2,511	413	25,116
Medicaid-Pending	1,200	753	50	32	2,035
Commercial	3,926	497	348	116	4,887
Self-Pay	97,988	11,624	14,233	3,969	127,814
Charity	23,111	456	3,792	1,346	28,705
Cermak	685	365	14	-	1,064
Grants & Research	-	1	3	-	4
Public Health	230	1	3	1	235
Institutional	286	8	26	2	322
Workmens' Compensation	96	17	-	5	118
Totals	153,880	19,742	22,020	6,205	201,847
			ER and Immediate Care Budget		190,348
			Variance		11,499

Percent Of Admissions From Emergency Room Cumulatively Through November-2011

	SHCC	PHCC	OFHC	CCHHS
ER Admissions	16,805	2,000	937	19,742
Total Admissions	23,781	2,198	1,165	27,144
% of ER Admissions	71%	91%	80%	73%

Notes:

- ER Elopes are patients who leave without being seen by a physician.
- "Medicaid-Pending" assumes 30% of the Self-Pay accounts accepted by the eligibility vendor will be successfully converted to Medicaid accounts.
- Beginning 9/1/11, Oak Forest Hospital became Oak Forest Specialty Health Care Center, an immediate care center. There is no longer an emergency room at this location. As of 8/31/11, Oak Forest Hospital's emergency room had a cumulative total of 21,493 visits.

CCHHS Utilization Factors

ACHN Clinic Visits

ACHN Clinic Visits - November-2011

	Actual	Budget	Variance
FANTUS / STROGER SCC CAMPUS	31,016	33,683	(2,667)
WEST CLUSTER	6,235	6,499	(264)
SOUTH CLUSTER	5,436	6,652	(1,216)
SOUTH SUBURBAN CLUSTER	5,083	5,459	(376)
Total ACHN Visits	47,770	52,293	(4,523)

Cumulative ACHN Clinic Visits Through November-2011

	Actual	Budget	Variance
FANTUS / STROGER SCC CAMPUS	393,815	417,820	(24,005)
WEST CLUSTER	75,542	80,151	(4,609)
SOUTH CLUSTER	70,579	80,415	(9,836)
SOUTH SUBURBAN CLUSTER	62,164	65,596	(3,432)
Total ACHN Visits	602,100	643,982	(41,882)